

VOTE 6

Provincial Treasury

Operational budget	R707 974 780
Remuneration of the MEC	R 2 215 220
Total amount to be appropriated	R710 190 000
Responsible Executive Authority	MEC for Finance
Administering department	Provincial Treasury
Accounting officer	Head: Provincial Treasury

1. Overview

Vision

The vision of the department is: *Be the leader in ethical, fiscal and financial management in the country.*

Mission

The department's mission is: *To build a capable, ethical public service through embedding prudent financial management and fiscal discipline.*

Strategic outcomes

The outcomes of the department are as follows:

- To promote sound financial management practices and fiscal management to achieve good governance.
- To ensure targeted financial resource allocation and promote utilisation that contributes to improved service delivery.
- To promote sound processes, controls and improved capabilities in departments, municipalities and public entities in order to reduce unauthorised, irregular, fruitless and wasteful expenditure thereby improving audit outcomes.
- To facilitate and monitor infrastructure delivery in the province thereby contributing towards inclusive economic growth.

Core functions

The core functions of the department include the following:

- Mobilisation of funds for the provincial government.
- Allocation of fiscal resources to provincial departments.
- Preparation of annual and MTEF budgets.
- Province-wide cash management.
- Internal audit.
- Provincial financial management in terms of the PFMA and MFMA through:
 - Budget monitoring and reporting.
 - Financial accounting.
 - Financial systems maintenance.
- Provision of advice on procurement policies and procedures in provincial government.

Legislative mandate

The department is governed by the following pieces of legislation and policy directives, among others:

- The Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996)
- Public Finance Management Act (PFMA) (Act No. 1 of 1999, as amended) and Treasury Regulations
- Annual Division of Revenue Act (DORA)
- Borrowing Powers of Provincial Governments Act (Act No. 48 of 1996)
- Government Immovable Asset Management Act (Act No. 19 of 2007)
- Intergovernmental Relations Framework Act (Act No. 13 of 2005)
- Municipal Finance Management Act (MFMA) (Act No. 56 of 2003)
- Preferential Procurement Policy Framework Act (PPPFA) (Act No. 5 of 2000) and revised regulations dated 16 January 2023
- Public Audit Act (Act No. 25 of 2004)
- Provincial Tax Regulation Process Act (Act No. 53 of 2001)
- Promotion of Access to Information Act (Act No. 2 of 2000)
- Protection of Personal Information Act (Act No. 4 of 2013)
- Skills Development Act (Act No. 97 of 1998)
- Construction Industry Development Board Act (Act No. 38 of 2000)
- Provincial Appropriation Acts
- KZN Direct Charges Act, 2002 (Act No. 4 of 2002)

Aligning the department's budget to achieve government's prescribed outcomes

The department's activities are directly aligned to the NDP, through the PGDS, and are also aligned to the 2024-2029 MTEF by the 7th Administration. The strategic objectives are aligned to the outcomes of the department and have been incorporated into the APP to ensure strategic alignment. The department mainly contributes to two of the three priorities, namely:

- Priority 1: Inclusive economic growth and job creation.
- Priority 2: Build a capable, ethical and developmental state.

During the 2025/26 MTEF, the department will continue to support the development of expertise, develop efficient systems and effective processes to reduce inefficiencies and enhance adherence to ethics and compliance with legislation and building a government that is accountable to its people. The department will also implement programmes that provide assistance and support to provincial departments, public entities and municipalities in improving their financial management and financial operating systems.

2. Review of the 2024/25 financial year

Section 2 provides a review of 2024/25, outlining the main achievements and progress made by the department, as well as providing a brief discussion on challenges and new developments.

Sustainable Resource Management

Economic Analysis: Reports evaluating and monitoring economic trends and to support policy formulation were produced. Two research projects were undertaken, namely an impact assessment study on the construction of a tertiary hospital in Empangeni in the northern region of KZN and a research report on the Guidelines on Procurement Strategies for Government Institutions in KZN.

The unit also compiled a *Socio-economic Review and Outlook (SERO)* for 2025/26 that provides insight regarding economic trends that could bring about economic opportunities and/or risks to the provincial fiscus. The department also provided a comprehensive report on the KZN Government's comments towards the Financial and Fiscal Commission's (FFC) recommendations on the 2024/25 annual submission for the Division of Revenue.

Infrastructure: The department compiled and tabled the 2024/25 *Estimates of Capital Expenditure (ECE)* indicating each department's infrastructure plans over the MTEF in order to strengthen infrastructure delivery oversight. These plans are in support of the institutionalisation of the Infrastructure Delivery Management System (IDMS) and in compliance with the Framework for Infrastructure Programme Delivery Management (FIDPM). As part of oversight and monitoring, site visits to various projects which are conducted on quarterly basis remained a priority and reports were produced with findings and recommendations. Departments were also supported on infrastructure reporting using the Infrastructure Reporting Model (IRM) through training and workshops. Support to departments through the deployment of the Infrastructure Crack Team continued to be a priority. The Rates Rebate Alternate Funding for Municipalities Guideline was completed and presented to various forums.

Public Finance: Monitoring the spending performance and revenue collection of departments and public entities against budget continued in 2024/25, with the aim of keeping provincial spending within budget. The Provincial Executive Council was continuously kept informed of the province's budget performance. The 2024/25 *Adjusted Estimates of Provincial Revenue and Expenditure (AEPRE)* and 2025/26 *EPRE* were prepared, as is the norm every year. Departments' and public entities' adherence to the filling of posts process continued to be overseen jointly by the Office of the Premier and Provincial Treasury.

Public Private Partnerships: Technical and legal advice in support of all provincial PPPs continued to be provided as regulated by the National Treasury guidelines.

Financial Governance

Asset and Liabilities Management: A support service was provided to all departments with regards to their employee tax and banking functions. A risk analysis was conducted on a quarterly basis and departments were advised of the necessary corrective action required to resolve any errors. A written report presenting the summarised risks was provided to the CFO of each department. All PERSAL and BAS expenditure was monitored per department in line with their bank balances and proposed funding schedules to ensure effective cash flow management. Excess funds were invested with the South African Reserve Bank (SARB) to earn maximum interest.

Supply Chain Management (SCM): The department continued to conduct routine compliance assessments in departments, municipalities and public entities to ensure compliance with all relevant SCM prescripts and to enhance the level of compliance, governance and accountability in the province. Support interventions were identified and training was provided, where necessary. Capacity building interventions were conducted in the SCM components of public sector institutions in order to capacitate them on the implementation of the 2022 Preferential Procurement Regulations, the revised MFMA SCM Regulations, the Contract Management Framework, as well as SCM in general. SCM policy reviews were conducted in order to assist with ensuring alignment with the PPPFA regulations, MFMA SCM Regulations, as well as the latest instruction notes.

The President assented to the Public Procurement Act, 2024 (Act No. 28 of 2024) on 18 July 2024 and it was published as an Act in the Government Gazette on 23 July 2024. However, the provisions of the Act are not in force yet. The President will bring the provisions of the Act into operation through a proclamation in the Gazette. Officials within the unit were nominated to participate in the reference groups that will provide input into the formulation of the Regulations.

Contract registers for some institutions were reviewed and guidance was provided to ensure compliance with the Contract Management Framework. Continued support was provided to departments, municipalities and public entities to ensure effective use of the Central Supplier Database (CSD). CSD helpdesk support was provided at various government events that were held across the province. The Provincial Bid Appeals Tribunal facilitated a number of cases relating to the appeals against bids that were awarded by departments in the province.

Accounting Services: Financial management support was provided to departments and public entities to enhance their financial accounting and asset management reporting to improve audit outcomes. Financial management support included the review of interim and Annual Financial Statements (AFS) for public entities, the deployment of officials to assist departments with asset management, the provision of assistance with updating the supporting working papers of disclosure notes to the AFS, as well as

technical guidance. The department continued to play a significant role in the audit readiness support project to enhance financial management of departments and public entities. Support to suppliers to resolve payment disputes continued, as well as the Condonation of Irregular Expenditure Project.

The department is an accredited South African Institute of Chartered Accountants (SAICA) training office that currently runs a three-year training programme, accepting graduates who were recipients of the Thuthuka Education Upliftment Fund (TEUF), who upon completion will be eligible for registration as Chartered Accountants (CAs). The programme was initiated in an attempt to address the scarcity of black CAs in the province and improve the financial management constituency. After completing the training contract, participants are then eligible for entry into the Management Development Programme, which runs for two years, with an option to extend for a further two years. Through this initiative, the department has since produced 15 registered CAs and four candidates attempting the final qualifying exam. Moreover, there are currently eight trainees completing their SAICA training contracts, with three in their third year, two in their second year and three who have recently started their first year of training.

Norms and Standards: A follow-up on the 2021/22 survey on the Assessment of Financial Management Qualifications in Offices of the CFO for all departments was successfully concluded to confirm that qualification discrepancies and organogram variances were resolved. Four Provincial Treasury Instruction Notes were reviewed to address changes in legislation and operational environments for departments. Action plans for departments and public entities, based on audit findings relating to financial policies and procedures for 2022/23 and 2023/24, were submitted to departments and served as a basis for the unit's support and monitoring purposes. All provincial departments and eight provincial public entities were assessed for compliance with financial norms and standards.

Support and Interlinked Financial Systems: Support continued to be provided for financial systems, such as BAS, PERSAL, LOGIS and HardCat in the province, while the OTP handled the functionality and policy implementation on the side of PERSAL. The Biometrics Access Control System (BACS) is used to protect any malfeasance against BAS and PERSAL. The BACS infrastructure has been upgraded from Server 2012 to Server 2022, thus enabling compatibility with latest desktops procured by the province. The process of implementing LOGIS in all departments is still work in progress, noting delays encountered in the process of recruitment of suitable personnel, which is expected to be concluded by 31 March 2025.

Internal Audit

Assurance Services: The shared Internal Audit services were implemented across all provincial departments, with the exception of DOH which had set up its own internal audit function. Risk-based internal audits as approved by the Provincial Audit and Risk Committee were conducted across all supported departments on various focus areas, with specific focus on IT audits, transversal areas such as transfer payments, SCM, risk management and performance information. Continued focus was given to reviewing audit improvement strategies, and conducting follow up assessments to provide further assurance on the implementation of mitigation actions to address weaknesses identified. This was tracked and reported on through the consolidated audit logs. The department embarked on implementing the new organisational structure that was approved by the DPSA in 2023/24, which included the establishment of a technical office. The Provincial Audit and Risk Committee together with the Cluster Committees were supported by the unit with secretariat functions, as well as technical support. There was increased reporting, both by the Internal Audit unit, as well as the Audit Committees to Executive Authorities to enhance oversight responsibilities.

Risk and Advisory Services: The department made positive progress in rolling out the Provincial Risk Management Framework and the Combined Assurance Framework, as approved by the Provincial Executive Council in 2021, to departments. This progress culminated in all departments being assessed on their state of compliance with the Provincial Risk Management Framework and the lessons learned on the combined assurance project (which was piloted in four provincial departments) being shared with all departments. The department also provided crucial support to municipalities, with 16 risk assessments having been facilitated for various municipalities, and internal audit function effectiveness reviews having been completed for six municipalities thus far.

Municipal Finance Management

Municipal Budget: Technical support was provided to delegated municipalities and the preparation of both the tabled and approved budgets was monitored, as well as the performance of municipal budgets. Quarterly MFMA Section 71(7) reports were produced, which included an early warning system to identify municipalities that experience financial problems. The electronic copies of the quarterly reports were published on the departmental website.

Municipal Accounting and Reporting: Technical reviews of the 2023/24 AFS were conducted for eight municipalities. Financial management support projects were implemented at five municipalities to implement the key principles of financial management, in order to implement processes, procedures and controls required to prepare GRAP and MFMA compliant AFS and supporting documentation. There was an improvement in the audit outcomes of several of the municipalities supported.

Municipal Support Programme: Five post-implementation assessments were conducted at municipalities supported previously on the 2022/23 AFS reviews to determine the extent to which the selected municipalities had implemented recommendations emanating from the support provided in the prior year. Three cash management projects were conducted to assist the targeted municipalities with cash management specifically focussed on cost containment and debt management.

Municipal Revenue and Debt Management: One revenue and debt management project was implemented at the Ulundi Local Municipality to assess the municipality's revenue and debt management policies, processes, procedures and controls with suitable recommendations made to address weaknesses identified.

3. Outlook for the 2025/26 financial year

Section 3 looks at the key focus areas of 2025/26, outlining what the department is hoping to achieve, as well as briefly looking at the challenges facing the department, and proposed new developments. The bulk of the department's budget allocation over the 2025/26 MTEF is for financial governance (for general oversight of all departments', municipalities' and public entities' budget processes), internal audit, SCM, as well as support for transversal and interlinked financial systems.

Sustainable Resource Management

Economic Analysis: Economic and public policy research will be undertaken and the unit will participate in various academic conferences and workshops. Various research projects on key areas of interest will be conducted. The *SERO* for 2026/27 will be prepared. In addition, participation in various technical committees will continue in order to discuss and debate provincial economic policy, fiscal models, catalytic infrastructure projects, and the development of strategic partnerships with other non-governmental institutions.

Infrastructure: Infrastructure planning and delivery performance will continue to be monitored. The IRM will be used to track infrastructure progress and expenditure, while institutionalising the IDMS. The FIDPM will continue to be the focus area for all provincial departments to institutionalise. Collaboration with the other departments in the implementation of department-specific infrastructure service delivery models cognisant of limited internal technical capacity will also feature prominently in the institutionalisation of the IDMS. In this regard, the deployment of the Infrastructure Crack Team will continue to be key. Alternate infrastructure funding models will continue to be explored. The unit will support infrastructure projects within the confines of the *Provincial Treasury Instruction Note 9 of 2024/25*, and the *Annexure B: Provincial Treasury Austerity Measures Guideline* based on the resolutions of the Executive Council Lekgotla July 2024. These guidelines in part speak to improving effectiveness of spending through greater value for money returns during procurement and project implementation, avoiding unfunded mandates and stopping the awarding of contracts where a budget for the full project lifecycle is insufficient. This will ensure prudent application of resources for infrastructure development within the province.

Owing to the recurrent nature of natural disasters in KZN, assistance will be given to departments to improve their preparedness and responses to possible events (assessments of damage, packaging of remedial works, etc). Particular emphasis will be given to procurement processes that ensure compliance and effectiveness in resource mobilisation and deployment.

The 2026/27 *ECE* will be prepared to provide project lists that complement the *EPRE* for tabling in the Provincial Legislature.

Public Finance: The oversight model of monitoring the spending and revenue collection of departments and public entities against the budget will continue in 2025/26. This oversight model will be used with the aim of keeping provincial spending within the provincial budget. In this regard, the Provincial Executive Council and the Finance Portfolio Committee will continue to be kept regularly informed of the province's budget performance so that they can respond speedily if any departments are beginning to show projected over-spending. The 2025/26 *AEPRE* and 2026/27 *EPRE* will be prepared.

Public Private Partnerships: The unit will continue to oversee and provide support at a provincial and municipal level in line with the PPP project cycle. This will be achieved by ensuring that transaction support is provided to departments, public entities, municipalities and their municipal entities to ensure compliance with the PPP legislative processes.

Financial Governance

Asset and Liabilities Management: Support will continue to be offered to departments in respect of the payroll tax and banking functions. Current practices of monitoring all departmental bank balances on a daily basis will be maintained to ensure effective cash flow management, which continues to be a serious challenge, with spending patterns being misaligned to the cash received in tranches from National Treasury. Excess funds will be invested with the SARB to earn maximum interest.

Supply Chain Management: Compliance with all SCM prescripts in provincial departments, municipalities and public entities will continue to be monitored, given the changes in both the PPPFA and MFMA SCM regulations which result in the amendments of SCM policies. The unit will continue to participate in the reference groups that have been established to provide input into the formulation of the Public Procurement Regulations. Once the provisions of the Public Procurement Act are brought into operation, the department will embark on a roll-out of the Act to all relevant stakeholders. Guidance and support will be provided to provincial institutions in the review of their SCM policies to align with the Act. SCM and contract management training and support, including compliance assessments will be undertaken to institutionalise SCM reforms.

Administration of the CSD and support on the e-Tender portal will be undertaken to reduce incidents of irregular expenditure relating to SCM processes. Support will continue to be provided to the institutions in uploading their contracts onto the e-Tenders Contract Management module. Furthermore, support will also be provided on the uploading of annual procurement plans onto e-Tender. The unit will continue to provide support in the hearing and facilitation of Provincial Bid Appeals Tribunals matters.

Accounting Services: Continued focus will be on hands-on engagement and support to departments and public entities to enhance their financial accounting practices, as well as continued staff development and training programmes to develop and retain the requisite financial management skills and expertise as part of the pillars of the Improved Audit Outcomes strategy. There will also be continued focus on the provincial audit improvement plan, ensuring enhanced financial management by departments and public entities. The Condonation of Irregular Expenditure Project will continue to be a priority. The SAICA programme will continue providing work exposure and opportunities to the trainees to develop their professional competence (including behaviours and acumens expected of them as professionals) while applying their technical knowledge in a practical work environment.

Norms and Standards: The unit will endeavour to focus on identifying areas of financial management weaknesses arising out of inadequate understanding and implementation of KZN Provincial Treasury Instruction Notes by departments. Interventions by the unit may include the implementation of training programmes and the review/development of customised standing operating procedures for individual departments.

Support and Interlinked Financial Systems: The department will continue to monitor systems monthly and will constantly upgrade BACS to include Ransomware and improved cybersecurity. The roll-out of LOGIS will be enhanced once the recruitment of suitable personnel is concluded. An upgraded version of Loss Control Systems is planned to be implemented in 2025/26.

Internal Audit

Assurance Services: Internal audit services will continue to be undertaken in all provincial departments, with the exception of DOH, which has set up its own internal audit function, as mentioned. The unit will implement the new Global Internal Audit Standards that came into effect in January 2025, with greater focus on ensuring that the unit's strategic plan is aligned to that of departments, aiding in creating added value in the work of internal audit. In addition to the risk-based audits with specific focus on governance, risk management and control processes, special reviews will also be conducted to determine value for money, and the implementation of the cost-cutting instruction notes. Departments will be assisted in enhancing and improving the adequacy and effectiveness of controls' processes. The unit will also continue to focus on IT audit reviews, financial audits, as well as transversal reviews of SCM, transfer payments and performance information with mainstreaming of vulnerable groups included as part of the scope for some of these transversal audits. In order to ensure sustainability of audit efforts, the unit will continue to conduct follow-ups of previous audit findings to determine if management actions were successfully implemented and to provide additional recommendations for improvements. The department will continue to implement the new approved structure for the internal audit unit and will continue to provide administrative and technical support to the Provincial and Cluster Audit and Risk Committees.

Risk and Advisory Services: The unit will continue to roll out the provincial combined assurance by assisting departments to comply with the Provincial Combined Assurance Framework. The unit will focus on the finalisation of the provincial risk profile, which is currently a draft, and facilitate the approval of this profile by the provincial risk management committee. The unit will also strive to finalise the provincial internal control framework by the end of 2025/26.

Municipal Finance Management

Municipal Budget: Technical support will continue to be provided to delegated municipalities on the preparation of multi-year budgets, as well as the preparation of quarterly MFMA Section 71(7) reports, which include an early warning system to identify municipalities that experience financial problems. Support to municipalities will be provided in order to adopt funded budgets, monitor in-year reports including statutory returns, as well as the preparation of monthly and quarterly reports. Furthermore, the unit will continue with the assessment of the MFMA Section 72 mid-year budget and performance assessment reports to influence the adjustments budget process.

Municipal Accounting and Reporting: The department assists municipalities by supporting and monitoring financial management and compliance with GRAP and relevant legislation. This will be achieved by promoting an understanding of GRAP, monitoring compliance with reporting requirements, providing accounting services and support, to implement processes, procedures and controls required to prepare GRAP and MFMA compliant AFS and supporting documentation. The reviews are aimed at improving the quality of the AFS prior to submission to the A-G. Municipalities will also be provided with technical guidance and support during the audit cycle by the A-G. Transferring of skills is a key element of the support initiatives.

Municipal Support Programme: The department will continue to support municipalities and provide technical support to delegated municipalities to promote sound financial management and sustainability with specific focus on providing support on the cash management initiative. The objective of the cash management initiative is to assist the targeted municipalities with cash management with the specific focus on cost containment and debt management.

Municipal Revenue and Debt Management: The department will continue to provide targeted municipalities with technical revenue and debt management support, as well as assisting delegated municipalities with the implementation of revenue management tools, such as the valuation roll to billing system reconciliation tool and grant management, as well as providing assistance with the implementation of the National Treasury Debt Relief Programme.

4. Reprioritisation

In preparation of the 2025/26 MTEF budget, the department undertook reprioritisation affecting programmes and economic classification categories as summarised below:

- Programme 3: Financial Governance was increased by net amounts of R748 000 in 2025/26 and R763 000 in 2026/27 against *Compensation of employees* to address budget pressures relating to the carry-through costs of the unfunded 2024 wage agreement and the carry-through impact of the fiscal consolidation budget cuts implemented over the 2024/25 MTEF. These funds were moved from Programme 1: Administration against *Compensation of employees* mainly due to savings realised from the reduction of ministerial support staff.

In addition, the department undertook reprioritisation across economic classification categories within programmes as follows:

- In 2025/26, *Goods and services* was increased by R1 million to cater for spending pressures on items such as bursaries: employees relating to new intakes, advertising in relation to MEC's OSS/ DDM activities, and consultants' costs' for research undertaken for the Office of the MEC. Furthermore, *Machinery and equipment* was increased by R220 000 in 2025/26 to cater for the replacement of existing computer equipment and the purchase of new computer equipment for new appointments, as well as the leases of new photocopier machinery. These funds were reprioritised from the following:
 - *Compensation of employees* (R314 000) in respect of savings realised from frozen posts due to the carry-through impact of the 2024/25 MTEF budget cuts and the non-renewal of certain contracts.
 - *Transfers and subsidies to: Departmental agencies and accounts* (R1 000) in relation to television licences fees which were over-provided for.
 - *Transfers and subsidies to: Non-profit institutions* (R744 000) mainly due to savings realised from aligning the amount budgeted to be transferred to the TEUF over the MTEF with the amount stipulated in the agreement between the fund and the department.
 - *Transfers and subsidies to: Households* (R161 000) due to lower external bursary intakes over the MTEF in light of the carry-through impact of the 2024/25 MTEF fiscal consolidation budget cuts.
- In 2026/27, *Compensation of employees* was increased by R4.673 million to cater for the carry-through costs of the unfunded 2024 wage agreement. Furthermore, *Machinery and equipment* was increased by R351 000 to cater for the replacement of existing computer equipment and the purchase of new computer equipment for new appointments, as well as leases for new photocopiers. These funds were reprioritised from the following categories:
 - *Goods and services* (R4.021 million) mainly in respect of agency and support due to reduced reliance on consultants and travel and subsistence due to reduced travelling as a result of the implementation of the hybrid approach for engagements.
 - *Transfers and subsidies to: Non-profit institutions* (R835 000) mainly due to savings realised from aligning the amount budgeted to be transferred to the TEUF over the MTEF with the amount stipulated in the agreement between the fund and the department.
 - *Transfers and subsidies to: Households* (R168 000) due to lower external bursary intakes over the MTEF in light of the carry-through impact of the 2024/25 MTEF fiscal consolidation budget cuts.

5. Procurement

The department will continue to operate a procurement system that is fair, equitable, transparent, competitive and cost effective, allowing for economic transformation. Furthermore, the department will continue to strengthen the wider participation by all targeted groups in the various categories of procurement. This will be attained through the implementation of effective sourcing strategies, stakeholder and supplier management, risk and performance management, adherence to appropriate procurement rules, and capacity building.

The major procurement that will be undertaken by the department will include an electronic asset management system, banking tender, and numerous services that will be required to support delivery of services by the department.

6. Receipts and financing

6.1 Summary of receipts and financing

Table 6.1 shows the sources of funding for Vote 6 over the seven-year period from 2021/22 to 2027/28. The table also compares actual and budgeted receipts against actual and budgeted payments. The department receives a provincial allocation in the form of an equitable share.

Table 6.1 : Summary of receipts and financing

R thousand	Audited Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Equitable share	653 845	621 178	649 310	678 341	678 341	678 341	707 630	739 511	772 789
Conditional grants	-	-	-	-	-	-	-	-	-
Total receipts	653 845	621 178	649 310	678 341	678 341	678 341	707 630	739 511	772 789
Total payments	576 895	612 802	652 990	680 901	680 901	670 674	710 190	742 071	772 789
Surplus/(Deficit) before financing	76 950	8 376	(3 680)	(2 560)	(2 560)	7 667	(2 560)	(2 560)	-
Financing of which									
Provincial roll-overs	-	-	-	-	-	-	-	-	-
Provincial cash resources	-	-	-	2 560	2 560	2 560	2 560	2 560	-
Suspension to future year	(16 952)	1 331	14 600	-	-	-	-	-	-
Surplus/(Deficit) after financing	59 998	9 707	10 920	-	-	10 227	-	-	-

In 2021/22, R16.952 million was suspended from the department's budget as a result of savings identified after extensive budget reviews were undertaken. The department motivated for these funds to be suspended to their 2022/23 budget as part of the 2022/23 MTEF budget process. These funds were suspended against *Compensation of employees* (R12.132 million), as well as *Goods and services* (R4.820 million) in Programmes 2, 4 and 5.

In 2022/23, the department was allocated R15.931 million of the R16.952 million that was suspended from 2021/22. A further R14.600 million was suspended from the department's budget as a result of savings identified during the Adjustments Estimate process. This resulted in the balance of R1.331 million shown against *Suspension to future year*. These funds were allocated against *Goods and services* in Programmes 1, 4 and 5 in respect of consultants' costs and property payments.

In 2022/23, during the Second Adjustments Estimates process, the department surrendered R47 million towards the provincial reprioritisation exercise that was conducted due to severe fiscal pressures in the province. These funds were suspended from *Compensation of employees* (R23.700 million) due to the non-filling of budgeted critical vacant posts and *Goods and services* (R23.300 million) from savings realised from travel and subsistence, property payments and communication, proportionately from all programmes.

The 2022/23 budget was under-spent by R9.707 million across all programmes, mainly as a result of the following:

- *Compensation of employees* was under-spent by R1.153 million due to delays in filling posts.
- *Goods and services* was under-spent by R3.746 million, mainly against items such as training and development, operating payments and travel and subsistence due to less travel as most meetings were held virtually. The under-expenditure was also due to non-receipt of some invoices from DOPWI in relation to lease payments with respect to the buildings occupied by the department. In addition, there was also under-expenditure due to delays in the appointment of consultants who undertook audits at various departments.
- *Machinery and equipment* was under-spent by R4.361 million due to delays in the receipt of office equipment ordered for staff, as well as the department not purchasing tools of trade as a result of not filling budgeted vacant posts.

In 2023/24, the department was allocated R14.600 million suspended from the department's 2022/23 budget as a result of savings identified in the 2022/23 Adjustments Estimate process. These funds were allocated back to the department in the 2023/24 Main Appropriation, against *Compensation of employees* for filling vacant posts and against *Goods and services* for the costs of the department's security system under Programme 1, as well as various internal audit projects that were carried out in 2023/24 under Programme 4: Internal Audit.

The 2023/24 budget was under-spent by R10.920 million across all programmes, mainly as a result of the following:

- *Compensation of employees* was under-spent due to internal delays in filling vacant funded posts, because of lengthy recruitment processes, resignations and the impact of internal promotions, as well as the freezing of some posts following the 2024/25 fiscal consolidation budget cuts effected against this category, as the department was being prudent to avoid these posts becoming unfunded from 2024/25 onwards.
- *Goods and services* was under-spent against various items, such as agency and support services as a result of incomplete projects, travel and subsistence costs due to less travel to clients as most meetings were held virtually, as well as training and development costs which were lower than budgeted for due to the non-filling of posts.
- *Machinery and equipment* was under-spent due to delays in the procurement process for the department's printing and photocopier machines contract and the non-purchase of tools of trade in relation to the vacant funded posts.

Over the 2024/25 MTEF, the department received provincial cash resources of R2.560 million in 2024/25, R2.560 million in 2025/26 and R2.560 million in 2026/27 relating to the costs of upgrading the BACS to strengthen its security and ransomware features. These funds are allocated to Programme 3 against *Goods and services*.

The department's budget was reduced by R27.880 million, R27.549 million and R29.486 million from 2024/25 to 2026/27, respectively, with carry-through, as a result of the fiscal consolidation budget cuts made against the equitable share over the 2024/25 MTEF, in view of lower than anticipated economic growth, lower than anticipated revenue collection, as well as the need to manage the country's debt levels. In addition, the province saw reductions against the equitable share because of updates to the data that informs the PES formula. The department effected these budget cuts mainly against *Compensation of employees* and *Goods and services* across all programmes.

Based on the November 2024 IYM, the 2024/25 Revised Estimate shows that the department is anticipating to under-spend its 2024/25 budget by R10.227 million largely due to delays in filling posts.

Over the 2025/26 MTEF, the department's baseline reflects below inflationary growth of 4.3 per cent in 2025/26, 4.5 per cent in 2026/27 in line with inflation as per the National Treasury guidelines and 4.1 per cent in 2027/28. The below inflation growth of 4.1 per cent in 2027/28 is due to the fact that the funding of R2.560 million relating to the costs of upgrading the BACS is allocated only until 2026/27, with no carry-through to the outer year of the MTEF. Also impacting on the growth is the carry-through of the 2024/25 MTEF fiscal consolidation budget cuts which remain in the department's baseline.

6.2 Departmental receipts collection

Table 6.2 gives a summary of the departmental receipts for Vote 6. The details are presented in the *Annexure – Vote 6: Provincial Treasury*.

Table 6.2 : Summary of departmental receipts collection

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	340	914	291	314	314	303	327	342	358
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	227 829	342 569	542 617	324 341	324 341	324 412	340 000	357 000	374 900
Sale of capital assets	5	1 723	13	150	150	155	161	168	176
Transactions in financial assets and liabilities	1 402	2 728	1 012	509	509	2 603	532	556	582
Total	229 576	347 934	543 933	325 314	325 314	327 473	341 020	358 066	376 016

Sale of goods and services other than capital assets is derived from parking fees, game licences, commission on PERSAL deductions such as insurance premiums and garnishees, tender fees, etc. Inflationary growth is expected over the MTEF.

Interest, dividends and rent on land mainly relates to interest earned on the Paymaster General (PMG) and inter-governmental cash co-ordination (IGCC) accounts. The revenue collection fluctuates from 2021/22 to the 2024/25 Revised Estimate depending on the cash position on the bank account. Only inflationary growth is anticipated over the 2025/26 MTEF.

Sale of capital assets relates to the disposal of redundant motor vehicles and office equipment. The high collection 2022/23 relates to the sale of motor vehicles and office equipment. The slow revenue collection from 2023/24 and the low budget in the 2024/25 Revised Estimate and over the MTEF emanated from a directive issued by the Office of the Premier to all departments to halt the processes of disposing of state vehicles that have reached the end of their life span. This initiative was part of the provincial plan to fight crime, building safe and secure communities. However, the department is anticipating disposing of redundant assets over the 2025/26 MTEF in line with its asset disposal policy.

Transactions in financial assets and liabilities comprises recoveries from previous years' expenditure such as inter-departmental claims, overpaid suppliers, and staff debts such as breached bursary contracts. The high collection in 2022/23 is attributed to the inter-departmental claims invoiced to the DOT, DOPWI and the Zululand District Municipality for the SCM support related to prior years. The revenue budget over the 2025/26 MTEF shows inflationary growth.

6.3 Donor and agency funding – Nil

7. Payment summary

This section provides information pertaining to the Vote as a whole at an aggregated level, including payments and budgeted estimates in terms of programmes and economic classification.

Further details are given in Section 8 below, as well as in the *Annexure – Vote 6: Provincial Treasury*.

7.1 Key assumptions

The department applied the following broad assumptions when compiling the budget:

- All inflation related increases are based on CPI projections.
- The department has provided for *Compensation of employees* to increase by 17.6 per cent in 2025/26 (as based on the Revised Estimate) to cater for the carry-through costs of filling critical vacant posts. There is growth of 5.7 per cent in 2026/27 and 4.5 per cent in the outer year of the MTEF. The growth over the 2025/26 MTEF is sufficient to cater for the carry-through costs of the 2024 wage agreement, the filling of 78 vacant posts, 1.5 per cent pay progression, as well as the 5.5 per cent wage agreement increase as agreed to at the bargaining council.

7.2 Amendments to provincial and equitable share funding: 2023/24 to 2025/26 MTEF

Table 6.3 shows amendments to provincial and equitable share funding received by the department over the 2023/24, 2024/25 and 2025/26 MTEF periods, and excludes conditional grant funding.

The carry-through allocations for the outer year (i.e. 2027/28) are based on the incremental percentage used in the 2025/26 MTEF.

Table 6.3 : Summary of amendments to provincial and equitable share allocations for the 2023/24 to 2025/26 MTEF

R thousand	2023/24	2024/25	2025/26	2026/27	2027/28
2023/24 MTEF period	6 091	3 119	578	604	631
Cost of living adjustment carry-through (3%)	-	6 560	6 636	6 935	7 247
PES data update and own revenue reductions	(8 509)	(3 441)	(6 058)	(6 331)	(6 615)
Funds suspended from Vote 6 in 2022/23 for reallocation in 2023/24	14 600	-	-	-	-
2024/25 MTEF period		(25 320)	(24 989)	(26 926)	(30 813)
Fiscal consolidation reduction by National Treasury		(27 880)	(27 549)	(29 486)	(30 813)
Bank charges returned to be used for BACS upgrades		2 560	2 560	2 560	-
2025/26 MTEF period			-	-	-
Total	6 091	(22 201)	(24 411)	(26 322)	(30 182)

With regard to the 2023/24 MTEF:

- The department was allocated R6.560 million and R6.636 million in 2024/25 and 2025/26, continued in the baseline, for the carry-through costs of the 3 per cent cost of living adjustment allocated to *Compensation of employees* across all programmes.
- The department's budget was reduced by R8.509 million, R3.441 million and R6.058 million from 2023/24 to 2025/26, respectively, with carry-through, as a result of the PES formula updates and own revenue reductions budget cuts. The department effected these budget cuts against *Goods and services* in Programme 1, in respect of consultants' costs in relation to the special projects budget.
- R14.600 million was allocated back to the department in 2023/24. These funds were suspended from the department's budget in 2022/23 as a result of under-spending identified after extensive budget reviews were undertaken. These funds were requested to be allocated back to the department in 2023/24 for the following:
 - R3 million was suspended from Programme 1 against *Compensation of employees* due to delays in filling posts and was allocated to *Goods and services* to cater for the security access system planned to be acquired in 2023/24.
 - R10 million was suspended from Programme 2 against *Goods and services*, to be utilised in 2023/24 for the EPWP job creation programme.
 - R1.600 million was suspended from Programme 4 against *Goods and services*, to be utilised for various internal audit projects to be carried out in 2023/24, such as performance information.

With regard to the 2024/25 MTEF:

- The department received provincial cash resources of R2.560 million in each year of the 2024/25 MTEF relating to the costs of upgrading the BACS to strengthen its security and ransomware features. The funds were allocated to Programme 3 against *Goods and services*.
- The department's budget was reduced by R27.880 million, R27.549 million and R29.486 million from 2024/25 to 2026/27, respectively, as a result of the fiscal consolidation budget cuts made against the equitable share over the 2024/25 MTEF, in view of lower than anticipated economic growth, lower than anticipated revenue collection, as well as the need to manage the country's debt levels. In addition, the province saw reductions against the equitable share as a result of updates to the data that informs the PES formula. The department effected these budget cuts against *Compensation of employees* and *Goods and services* across all programmes.

With regard to the 2025/26 MTEF, no changes are made to the department's allocation.

7.3 Summary by programme and economic classification

Tables 6.4 and 6.5 provide a summary of the Vote's payments and budgeted estimates by programme and by economic classification, respectively, for the seven-year period. The services rendered by the department are categorised under five programmes, which are largely aligned to the generic programme structure of the sector, with approval to deviate received from National Treasury where the budget is not aligned.

Table 6.4 : Summary of payments and estimates by programme: Provincial Treasury

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
1. Administration	183 428	192 675	221 167	220 309	223 335	217 797	228 693	239 077	249 836
2. Sustainable Resource Management	42 403	45 636	50 399	51 022	46 714	46 128	53 270	55 603	58 105
3. Financial Governance	206 265	201 373	213 075	229 706	235 063	235 255	241 176	251 937	260 599
4. Internal Audit	86 216	99 979	99 759	108 551	104 476	100 824	112 715	117 860	123 164
5. Municipal Finance Management	58 583	73 139	68 590	71 313	71 313	70 670	74 336	77 594	81 085
Total	576 895	612 802	652 990	680 901	680 901	670 674	710 190	742 071	772 789

Table 6.5 : Summary of payments and estimates by economic classification: Provincial Treasury

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Current payments	555 787	594 246	634 146	667 051	662 739	653 380	698 469	729 746	759 907
Compensation of employees	317 572	312 363	345 398	416 812	385 256	373 953	439 855	464 854	485 770
Goods and services	238 203	281 871	288 748	250 106	277 480	279 424	258 480	264 752	273 991
Interest and rent on land	12	12	-	133	3	3	134	140	146
Transfers and subsidies to:	10 060	7 356	4 513	2 659	4 113	4 221	1 905	1 937	2 024
Provinces and municipalities	37	29	31	30	40	41	31	32	33
Departmental agencies and accounts	-	-	3	3	3	3	3	4	4
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	343	40	-	45	45	-	-	-
Non-profit institutions	1 111	1 361	1 506	1 308	1 291	1 300	625	597	624
Households	8 912	5 623	2 933	1 318	2 734	2 832	1 246	1 304	1 363
Payments for capital assets	10 927	11 044	14 161	11 191	12 044	11 068	9 816	10 388	10 858
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	10 927	11 044	14 079	11 191	12 044	11 068	9 816	10 388	10 858
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	82	-	-	-	-	-	-
Payments for financial assets	121	156	170	-	2 005	2 005	-	-	-
Total	576 895	612 802	652 990	680 901	680 901	670 674	710 190	742 071	772 789

Programme 1 shows an increasing trend over the seven-year period, with a marginal decrease in 2024/25. The increase in 2022/23 was due to reprioritisation of R4.531 million from Programmes 2, 3, 4 and 5, with carry-through, to cater for budget shortfalls against property payments and operating leases, and to make adequate provision for the TEUF and external bursaries, which were under-budgeted for. The increase is further attributable to additional funding of R3.423 million, received in 2022/23 only, being a portion of the funds that were suspended from the department's budget in 2021/22. These funds were allocated to *Goods and services* in respect of property payments. Additional funding of R3 million, received only in 2023/24, was allocated to this programme, being a portion of the funds that were suspended from the department's budget in 2022/23. These funds were allocated to *Goods and services* for the acquisition of a departmental security access system. Also, in 2023/24, the budget was cut by R10 million being the department's contribution to the provincial Crime Fighting Initiative, but this was after these funds were moved to this programme from savings identified in other programmes. The decrease from 2023/24 to the 2024/25 Main Appropriation was mainly due to the 2024/25 MTEF fiscal consolidation budget cuts of R8.439 million in 2024/25 effected across various economic categories in this programme. The increase from the 2024/25 Main to Adjusted Appropriation was to cater for spending pressures against *Goods and services* in respect of the MEC's Community Outreach Programmes which were inadequately budgeted for, higher than anticipated fleet services' costs as a result of higher than anticipated OSS/DDM activities, as well as an EXCO strategic alignment session that was not adequately provided for. The decrease from the 2024/25 Adjusted Appropriation to the Revised Estimate is due to the projected year-end under-spending largely against *Compensation of employees* due to delays in filling vacant posts and *Goods and services* mainly against items such as advertising as a result of savings realised from utilising platforms such as the DPSA website for advertising vacant posts, as well as travel and subsistence as more virtual meetings were held instead of travelling. The 2025/26 MTEF provides for filling critical vacant posts and additional office space required by the department to cater for the expanded organisational structure.

Programme 2 shows an increase from 2021/22 to 2023/24. The high growth in 2023/24 is attributable to additional funding of R10 million, received in 2023/24 only, being a portion of the funds that were suspended from the department's budget in 2022/23. These funds were allocated against *Goods and*

services for the EPWP job creation programme, as mentioned. The low growth in the 2024/25 Main Appropriation was due to the 2024/25 MTEF fiscal consolidation budget cuts of R2.305 million effected against this programme in 2024/25. The further decrease from the 2024/25 Main to Adjusted Appropriation was due to a virement undertaken from this programme to cater for budget pressures in Programme 1, as mentioned. The slight decrease from the 2024/25 Adjusted Appropriation to the Revised Estimate is due to the projected year-end under-spending largely against *Compensation of employees* due to delays in filling vacant posts and *Goods and services* mainly in respect of travel and subsistence as most meetings were held virtually. The budget over the 2025/26 MTEF shows growth of 5 per cent in 2025/26, 4.5 per cent in 2026/27 and 4.5 per cent in 2027/28 largely in line with inflation. The 2025/26 MTEF allocations are affected by the carry-through impact of historic budget cuts. The MTEF makes provision for salaries of the Technical Advisors (TAs) in relation to the Infrastructure Crack Team responsible for infrastructure support delivery in the province, the filling of critical vacant posts, as well as costs relating to the preparation of the *EPRE*, the *AEPRE*, the *ECE*, and the *SERO*.

Programme 3 shows a fluctuating trend from 2021/22 to 2023/24. The decrease from 2021/22 to 2022/23 was partly attributable to the high base in 2021/22 mainly due to once-off spending pressures against administration fees in respect of bank charges resulting from the implementation of new banking laws, as well as computer services costs in respect of transversal systems, including the BAS and PERSAL mainframes, that were under-budgeted for. The decrease in 2022/23 was also due to year-end under-spending mainly due to delays in filling posts. The high growth from 2023/24 to the 2024/25 Main Appropriation was largely due to the additional allocation of R2.560 million from 2024/25 to 2026/27, to cater for the costs of upgrading the BACS system to strengthen its security and ransomware features. The high growth in 2024/25 was also due to the reprioritisation undertaken from various programmes to cater for the SAICA trainee accountant programme which was moved from Programme 1 from 2024/25 without funding as this project was already experiencing budget pressures within Programme 1. The increase from the 2024/25 Main Appropriation to the Adjusted Appropriation was to cater for spending pressures against *Compensation of employees* due to the higher than anticipated costs of implementing the 2024 wage agreement, *Goods and services* to cater for higher than anticipated administrative fees in respect of transversal bank charges and computer services' costs related to SITA transversal computer services, *Transfers and subsidies to: Households* to cater for higher than anticipated staff exit costs, as well as *Machinery and equipment* to a lesser extent, to cater for the replacement of tools of trade which were inadequately budgeted for. The slight increase from the 2024/25 Adjusted Appropriation to the Revised Estimate is due to the projected year-end over-spending against this programme as a result of spending pressures largely against *Goods and services* mainly in respect of administrative fees due to higher than anticipated transversal bank charges. The 2025/26 MTEF shows low growth of 2.5 per cent in 2025/26 due to the high base in 2024/25 because of the budget pressures, as explained, 4.5 per cent in 2026/27 in line with inflation and Treasury Guidelines, as well as 3.4 per cent in 2027/28. The lower than inflation growth of 3.4 per cent in 2027/28 is largely due to the allocation of R2.560 million in respect of BACS which ends in 2026/27, with no carry-through to the outer year of the MTEF. The MTEF allocations provide mainly for transversal systems, administrative fees, support to departments in respect of financial management to achieve improved audit outcomes, preparation of the AFS for the Provincial Revenue Fund and consolidated AFS of departments and public entities, the provision of training and support to departments and SCM support to municipalities, as well as the filling of critical vacant posts.

Programme 4 shows an increase from 2021/22 to 2022/23, and a slight decrease in 2023/24. The high growth in 2022/23 was due to additional funding of R3.501 million in 2022/23 only, being a portion of the funds that were suspended from the department's budget in 2021/22. These funds were allocated against *Goods and services* in respect of consultants' costs. This explains the slight decrease in 2023/24, as 2022/23 was a high base. The 2024/25 Main Appropriation shows high growth despite the 2024/25 MTEF fiscal consolidation budget cut of R4.481 million effected against *Compensation of employees* in this programme, due to provision that was made for the implementation of the new organisational structure. The decrease from the 2024/25 Main to the Adjusted Appropriation was due to a virement undertaken to cater for budget pressures against Programme 3, as mentioned. The further decrease from the 2024/25 Adjusted Appropriation to the Revised Estimate is due to the projected year-end under-spending against *Compensation of employees* as a result of delays in filling vacant posts, as well as termination of some contracts to make room for the implementation of the new organisational structure. This explains the high

growth of 11.8 per cent in 2025/26 as the 2024/25 Revised Estimate is a low base due to the anticipated under-spending, as mentioned. The growth over the two outer years of the MTEF is largely inflationary. The 2025/26 MTEF makes provision for assessments, workshops and training on risk/governance management and internal audit capacity building within departments and municipalities, Certified Internal Auditor (CIA) qualification fees, ongoing audits such as IT, financial and governance audits, provision for the Cluster Audit and Risk Committee (CARC), the audit of predetermined objectives of departments and some municipalities, as well as the filling of Internal Audit and Risk Assessment Specialists posts, in line with the newly approved organisational structure.

Programme 5 shows a fluctuating trend from 2021/22 to 2023/24. The programme received additional funding of R9.007 million in 2022/23 only, being a portion of the funds that were suspended from the department's budget in 2021/22, hence the high growth in 2022/23. These funds were allocated against *Goods and services* in respect of consultants' costs. This also explains the decrease in 2023/24, as 2022/23 was a high base. The increase in the 2024/25 Main Appropriation was largely inflationary. The slight decrease from the 2024/25 Adjusted Appropriation to the Revised Estimate is due to the projected year-end under-spending against *Compensation of employees* as a result of delays in filling vacant funded posts. The 2025/26 MTEF makes provision for the monitoring of tabled and approved budgets, the preparation of quarterly MFMA Section 71(7) reports, assisting, supporting and monitoring municipalities with financial management and compliance with the annual reporting framework. The growth over the 2025/26 MTEF is largely inflationary and was affected by the carry-through impact of the fiscal consolidation budget cuts.

Compensation of employees shows a fluctuating trend over the seven-year period, in line with the fluctuations in the number of filled posts. The department has catered for *Compensation of employees* to increase by 17.6 per cent in 2025/26, 5.7 per cent in 2026/27 and 4.5 per cent in 2027/28 over the 2025/26 MTEF. The increase over the MTEF caters for the filling of vacant posts, 1.5 per cent pay progression for 362 employees, the carry-through costs of the 2024 wage agreement, the 2025 wage agreement increases, as well as other possible increases over the MTEF. The department currently has 78 vacant posts that will be filled in a phased-in approach over the MTEF, considering availability of funds. The recruitment processes for some of these posts are underway and is anticipated to be finalised in 2025/26.

Goods and services shows a steady increase from 2021/22 to 2023/24. The decrease from 2023/24 to the 2024/25 Main Appropriation was due to the high base in 2023/24, as a result of the reallocation of funds suspended from 2022/23 to cater for the job massification (EPWP initiatives), as well as various internal audit projects, as mentioned. The increase from the 2024/25 Main to Adjusted Appropriation was to cater for items related to the MEC's Community Outreach Programmes, as well as to cater for spending pressures in respect of an EXCO strategic alignment session that was not adequately provided for and audit costs: external due to the payment of invoices from 2023/24, among others. Furthermore, the increase catered for higher than anticipated administrative fees in respect of transversal bank charges and computer services' costs related to SITA transversal computer services. This explains the negative growth in 2025/26 as 2024/25 was a high base. The growth over the 2025/26 MTEF is affected by the carry-through impact of the 2024/25 MTEF fiscal consolidation budget cuts. The low growth in 2027/28 is due to the fact that the allocation of R2.560 million for upgrading the BACS is allocated until 2026/27, with no carry through to the outer year, as mentioned. The allocations over the MTEF cater for operational costs, such as telephone, printing, stationery, administrative fees, computer services, and expenditure relating to various ongoing projects undertaken by Provincial Treasury to assist departments, such as the Infrastructure Crack Team and Operation Clean Audit. The MTEF allocations also include the budget for the costs of upgrading the BACS to strengthen its security and ransomware features, in 2025/26 and 2026/27, as mentioned.

Interest and rent on land shows significant growth over the 2025/26 MTEF due to the low base in 2024/25, as the department is not anticipating the provincial bank account to go into overdraft at year-end. The allocation against this category is strictly a provision for any interest payments that would need to be made if the provincial bank account were to go into overdraft. The low base in 2024/25 is due to the projected under-spending of R130 000 against this category since the provincial bank account currently has a positive bank balance and thus no interest is anticipated to be paid.

Transfers and subsidies to: Provinces and municipalities caters for motor vehicle licence fees, and the fluctuations in this category are in line with the number of vehicles in the departmental fleet. Furthermore, the significant increase from the 2024/25 Main to the Adjusted Appropriation was to cater for the excess spending due to payment for the new number plates registration fees, as the registration for departmental vehicles were changed to the new number plates in the province although they had not yet expired, which was not budgeted for. This explains the significant decrease in 2025/26. The growth over the two outer years of the MTEF is largely inflationary.

Transfers and subsidies to: Departmental agencies and accounts caters for the payment of TV licences.

Transfers and subsidies to: Public corporations and private enterprises relates to payments to third parties in respect of claims made against the state as a result of car accidents involving officials.

Transfers and subsidies to: Non-profit institutions caters for the provision of donations as part of the department's OSS/DDM champion responsibilities, as well as the transfer to the TEUF. The negative growth from 2024/25 to 2026/27 is mainly attributable to the reprioritisation from this category due to savings realised from aligning the amount budgeted to be transferred to the TEUF over the MTEF with the amount stipulated in the agreement between the fund and the department. The outer year of the MTEF grows in line with inflation.

Transfers and subsidies to: Households caters for staff exit costs, injury on duty, as well as external bursaries for non-employees. The negative growth over the 2025/26 MTEF is due to the reprioritisation undertaken from this category due to lower external bursary intakes over the MTEF as this was impacted by previous budget cuts, as mentioned.

Spending against *Machinery and equipment* occurs on a cyclical basis, hence the fluctuating trend against this category. This category shows negative growth of over the 2025/26 MTEF, despite the reprioritisation of funds to this category. The lower growth is due to the department not anticipating to replace its fleet of motor vehicles over the 2025/26 MTEF due to the under-utilisation of the current fleet. The increase over the two outer years of the MTEF is largely inflationary. The MTEF allocations cater for the replacement of existing computer equipment and the purchase of new computer equipment for new appointments, as well as leases for new photocopiers.

Software and other intangible assets relates to the purchase of computer software. The amount in 2023/24 was to cater for the purchase of new software for equipment procured for a visually impaired Director: Legal Services and specialised software purchased for the speechwriter for the Office of the MEC. There is no budget over the MTEF due to the department no longer purchasing software above R5 000. The department will upgrade and renew existing software and this cost is allocated against computer services in terms of the SCOA classifications, hence this is budgeted for under *Goods and services*.

Payments for financial assets relates to the write-off of staff debts, such as breached bursary contracts and lost and stolen computers. There is no budget over the MTEF due to the uncertain nature in this category.

7.4 Summary of conditional grant payments and estimates – Nil

7.5 Summary of infrastructure payments and estimates

Table 6.6 summarises the infrastructure payments and estimates relating to the department. The infrastructure budget of the department is placed against *Infrastructure: Leases and Maintenance and repair: Current*.

Table 6.6 : Summary of infrastructure payments and estimates by category

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Existing infrastructure assets	-	308	294	300	50	182	300	313	327
Maintenance and repair: Current	-	308	294	300	50	182	300	313	327
Upgrades and additions: Capital	-	-	-	-	-	-	-	-	-
Refurbishment and rehabilitation: Capital	-	-	-	-	-	-	-	-	-
New infrastructure assets	-	-	-	-	-	-	-	-	-
Infrastructure transfers	-	-	-	-	-	-	-	-	-
Infrastructure transfers: Current	-	-	-	-	-	-	-	-	-
Infrastructure transfers: Capital	-	-	-	-	-	-	-	-	-
Infrastructure: Payments for financial assets	-	-	-	-	-	-	-	-	-
Infrastructure: Leases	22 858	17 701	23 249	25 300	25 410	25 404	26 433	27 649	28 893
Non infrastructure¹	-	-	-	-	-	-	-	-	-
Total	22 858	18 009	23 543	25 600	25 460	25 586	26 733	27 962	29 220
Capital infrastructure	-	-	-	-	-	-	-	-	-
Current infrastructure	22 858	18 009	23 543	25 600	25 460	25 586	26 733	27 962	29 220

1. Non infrastructure is a stand-alone item, and is therefore excluded from Capital infrastructure and Current infrastructure, but is included in the overall total

The infrastructure items that the department budgets for include lease payments and maintenance and repairs relating to its office buildings such as Treasury House, Nomalanga Building and the Gilttime parking. The trends in these two categories are summarised as follows:

- *Maintenance and repair: Current* relates to property maintenance of the leased buildings which is not covered by the lease agreement, such as air conditioners, elevators and the maintenance of gardens and grounds. The department used to budget for this against *Goods and services* but this was inadvertently omitted in this table in the prior years. A shift was only processed in 2022/23, but the prior years were not restated for comparative purposes. This category shows growth over the 2025/26 MTEF in line with inflation. It is noted that the maintenance undertaken by the department is reactive and is done on a needs basis, therefore it is difficult to accurately budget for.
- *Infrastructure: Leases* relates to the leasing of office buildings through the DOPWI. The significant decrease in 2022/23 was due to delays in the receipt of invoices from DOPWI. The MTEF allocations cater for the planned acquisition of a new office building to accommodate the Internal Audit Unit, as well as the increased staff complement in line with the revised organisational structure. The growth over the 2025/26 MTEF is inflationary.

7.6 Summary of Public Private Partnerships – Nil

7.7 Transfers to public entities (listed i.t.o Schedule 3 of the PFMA) and other entities

Table 6.7 gives a summary of departmental transfers to other entities, details of which are given below. Various donations are made in terms of the department's community outreach responsibility, with these made to co-operatives, old age homes, schools and NPOs. It is noted that donations include those made by the MEC in line with the OSS responsibilities. These donations are categorised into two types, i.e. cash donations and tangible inventory items. Non-cash donations are classified under *Goods and services*.

Table 6.7 : Summary of departmental transfers to public entities (listed i.t.o. Schedule 3 of the PMFA) and other entities

R thousand	Sub-programme	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
		2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Transfer to public entities		-	-	-	-	-	-	-	-	-
Transfers to other entities		1 111	1 361	1 506	1 308	1 291	1 300	625	597	624
Donations	1.2 Office of the HOD	-	17	-	40	23	32	-	-	-
Thuthuka Ed. Upliftment Fund	1.4 Corporate Services	1 111	1 344	1 479	1 268	1 268	1 268	625	597	624
Donations - SAICA & ABASA	3.5 Accounting Services	-	-	27	-	-	-	-	-	-
Total		1 111	1 361	1 506	1 308	1 291	1 300	625	597	624

In 2022/23, the department made a donation of R17 000 to the Association for the Advancement of Black Accountants of Southern Africa (ABASA) toward their annual dinner. The provision in 2024/25 and over the MTEF relates to donations made in line with the OSS/DDM responsibilities.

Transfers to TEUF show a largely increasing trend over the first three years and decline over last four-year period. The transfers to the TEUF are made in line with the stipulated amounts and the number of students

being funded in the agreement between the department and TEUF. The fluctuations against this transfer are informed by the number of students admitted into TEUF and those who graduate, and the decline over the 2025/26 MTEF is in line with this agreement.

The amount of R27 000 in 2023/24 against Donations – SAICA relates to the donation made by the department in respect of the SAICA gala dinner.

7.8 Transfers to local government – Nil

7.9 Transfers and subsidies

Table 6.8 is a summary of *Transfers and subsidies* by programme and main category. *Transfers and subsidies* fluctuates and increases over the MTEF as explained after Table 6.8.

Table 6.8 : Summary of transfers and subsidies by programme and main category

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
1. Administration	2 057	6 049	3 911	2 386	3 113	3 155	1 749	1 774	1 854
Provinces and municipalities	37	29	31	30	40	41	31	32	33
Motor vehicle licences	37	29	31	30	40	41	31	32	33
Departmental agencies and accounts	-	-	3	3	3	3	3	4	4
SABC TV Licences	-	-	3	3	3	3	3	4	4
Public corporations and private enterprises	-	343	40	-	45	45	-	-	-
Claims against the state	-	343	40	-	45	45	-	-	-
Non-profit institutions	1 111	1 361	1 479	1 308	1 291	1 300	625	597	624
Donations	-	17	-	40	23	32	-	-	-
Thuthuka Education Upliftment Fund	1 111	1 344	1 479	1 268	1 268	1 268	625	597	624
Households	909	4 316	2 358	1 045	1 734	1 766	1 090	1 141	1 193
Staff exit costs	304	3 216	441	64	647	679	34	36	38
Act of grace	-	-	-	-	106	106	-	-	-
External bursary	605	1 100	1 000	981	981	981	1 056	1 105	1 155
Service Excellence Awards Claim	-	-	917	-	-	-	-	-	-
2. Sustainable Resource Management	135	94	27	-	41	45	-	-	-
Households	135	94	27	-	41	45	-	-	-
Staff exit costs	135	94	-	-	29	33	-	-	-
Act of grace	-	-	-	-	12	12	-	-	-
Injury on duty	-	-	27	-	-	-	-	-	-
3. Financial Governance	6 978	1 085	487	273	950	1 012	156	163	170
Non-profit institutions	-	-	27	-	-	-	-	-	-
Donations: SAICA	-	-	27	-	-	-	-	-	-
Households	6 978	1 085	460	273	950	1 012	156	163	170
Staff exit costs	1 196	1 085	460	273	947	1 009	156	163	170
Claims against the state	5 782	-	-	-	-	-	-	-	-
Gift	-	-	-	-	3	3	-	-	-
4. Internal Audit	170	128	58	-	-	-	-	-	-
Households	170	128	58	-	-	-	-	-	-
Staff exit costs	131	128	58	-	-	-	-	-	-
Act of grace	39	-	-	-	-	-	-	-	-
5. Municipal Finance Management	720	-	30	-	9	9	-	-	-
Households	720	-	30	-	9	9	-	-	-
Staff exit costs	720	-	30	-	9	9	-	-	-
Total	10 060	7 356	4 513	2 659	4 113	4 221	1 905	1 937	2 024

- *Provinces and municipalities* in Programme 1 relates to motor vehicle licence fees.
- *Departmental agencies and accounts* against Programme 1 relates to the payment of TV licences.
- Transfers to *Non-profit institutions* in respect of both Programmes 1 and 3 relating to donations and TEUF as explained in Section 7.7 above.
- *Public corporations and private enterprises* against Programme 1 in 2022/23 relates to the payment of an unexpected claim against the state by Agape Car Hire for damage to a hired vehicle, and the payment of levies to SMEC South Africa for a bid they made for a contract with EDTEA in which they were unsuccessful and therefore lodged an appeal with the Bid Appeals Tribunal. The High Court was in favour of SMEC South Africa, and a court order was made against the department. The amounts in 2023/24 and the 2024/25 Adjusted Appropriation relates to unexpected claims against the state by Agape Car Hire for damage to hired vehicles relating to the Office of the MEC, in the respective years.

- *Households* across all programmes caters for staff exit costs, as well as other transfers such as act of grace payments for financial assistance to individuals, external bursary in Programme 1, and an injury on duty payment in Programme 2. The significantly high amount in 2021/22 was due to a payment made to the GEPP for the pension liability of the former HOD, which explains the significant decrease in 2022/23. In 2021/22, the department made an act of grace payment to an employee due to personal belongings being damaged during relocation. The claims against the state in 2021/22 relate to a court order against the department as it was required to reinstate an employee who was wrongfully dismissed, with retrospective effect from the date of her dismissal. Over the 2025/26 MTEF, the department will continue to provide external bursaries to needy and deserving students, though the budget was reduced as a result of the fiscal consolidation budget cuts.

8. Programme description

The services rendered by the department are categorised under five programmes, which are discussed below. The expenditure and budgeted estimates for each programme are summarised in terms of sub-programmes and economic classification. Details are given in *Annexure – Vote 6: Provincial Treasury*.

8.1 Programme 1: Administration

The purpose of this programme is to provide strategic support services in terms of financial management, human resources, auxiliary services, information communication and technology, and legal services. The programme is largely in line with the generic structure apart from the exclusion of the Internal Audit sub-programme which is a stand-alone programme in this province. The main services are as follows:

- To support the Executive Authority in providing strategic and political direction to provincial departments, public entities, as well as municipalities.
- To provide the MEC with technical support on the appropriation of revenue, to ensure equitable distribution among provincial departments.
- To render financial and supply chain management functions to the department.
- To provide human resource management functions to the department.
- To render legal professional guidance in operational matters of the department.
- To deliver auxiliary services to the department, such as the telecom system, transport fleet management and control of registry.
- To provide IT services to the department.

Tables 6.9 and 6.10 provide a summary of payments and budgeted estimates pertaining to the programme over the seven-year period from 2021/22 to 2027/28.

Table 6.9 : Summary of payments and estimates by sub-programme: Administration

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
1. Office of the MEC	22 362	29 208	35 876	30 710	30 854	29 097	31 041	32 486	33 948
2. Management Services (HOD)	8 633	9 973	12 371	14 082	14 365	14 194	14 709	15 347	16 038
3. Financial Management (CFO)	27 562	30 582	32 837	33 891	33 891	33 723	35 498	37 055	38 722
4. Corporate Services	124 871	122 912	140 083	141 626	144 225	140 783	147 445	154 189	161 128
Total	183 428	192 675	221 167	220 309	223 335	217 797	228 693	239 077	249 836

Table 6.10 : Summary of payments and estimates by economic classification: Administration

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Current payments	175 017	179 462	208 077	211 751	212 803	207 724	221 245	231 186	241 588
Compensation of employees	88 614	91 438	102 347	115 481	106 023	103 686	120 698	127 455	133 190
Goods and services	86 391	88 012	105 730	96 270	106 777	104 035	100 547	103 731	108 398
Interest and rent on land	12	12	-	-	3	3	-	-	-
Transfers and subsidies to:	2 057	6 049	3 911	2 386	3 113	3 155	1 749	1 774	1 854
Provinces and municipalities	37	29	31	30	40	41	31	32	33
Departmental agencies and accounts	-	-	3	3	3	3	3	4	4
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	343	40	-	45	45	-	-	-
Non-profit institutions	1 111	1 361	1 479	1 308	1 291	1 300	625	597	624
Households	909	4 316	2 358	1 045	1 734	1 766	1 090	1 141	1 193
Payments for capital assets	6 289	7 102	9 106	6 172	6 236	5 735	5 699	6 117	6 394
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	6 289	7 102	9 024	6 172	6 236	5 735	5 699	6 117	6 394
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	82	-	-	-	-	-	-
Payments for financial assets	65	62	73	-	1 183	1 183	-	-	-
Total	183 428	192 675	221 167	220 309	223 335	217 797	228 693	239 077	249 836

Over the 2021/22 MTEF, Programme 1 was subjected to the fiscal consolidation cuts against *Compensation of employees* across all sub-programmes. This programme was also affected by the 2023/24 MTEF budget cuts of R3.417 million in 2023/24, R1.385 million in 2024/25 and R2.438 million in 2025/26 across all sub-programmes, as detailed in the 2023/24 *EPRE*. In the 2024/25 Adjustments Estimate, Programme 1 was increased by R3.026 million against *Goods and services* to cater for items relating to the MEC's Community Outreach Programmes, such as contactors' costs, catering: departmental activities, inventory: material and supplies, transport provided: departmental activities, travel and subsistence costs and fleet services costs which were inadequately budgeted for. These funds were moved from Programme 2 against *Compensation of employees*, as mentioned. Furthermore, this programme was affected by the 2024/25 MTEF budget cuts of R8.439 million in 2024/25, R8.425 million in 2025/26 and R6.279 million in 2026/27 across all sub-programmes, and these cuts remain in the baseline of the programme. These budget cuts will result in a reduction in the number of posts to be filled over the MTEF, as well as on operational costs such as communication, agency and support services, property payments, catering and travel and subsistence. The 2025/26 MTEF allocations are affected by the carry-through impact of these historical budget cuts.

The sub-programme: Office of the MEC, which includes parliamentary liaison, shows an increasing trend over the first three years and over the 2025/26 MTEF. The decrease in 2024/25 Main Appropriation was due to the budget cuts effected by National Treasury in the 2024/25 MTEF, as well as the reprioritisation of R1.420 million from this sub-programme. The decrease from the 2024/25 Adjusted Appropriation to the Revised Estimate is due to projected year-end under-spending due to the reduction of staff in ministry support. The growth over the MTEF is largely inflationary and provides for the operational costs for the running of the Office of the MEC, as well as the MEC's Community Outreach Programme such as post-budget roadshows and 16 Days of Activism campaigns, among others. The 2025/26 MTEF allocations are affected by the carry-through impact of the 2024/25 MTEF fiscal consolidation budget cuts.

The sub-programme: Management Services (HOD) provides for the operational costs of running the HOD's office. The risk function for the department is also included under this sub-programme. The sub-programme shows a largely increasing trend over seven-year period, with only a decrease in the 2024/25 Revised Estimate due to the projected under-spending in respect of delays in filling vacant posts. The below inflation growth of 3.6 per cent in 2025/26 is due to the carry-through impact of the 2024/25 MTEF budget cuts which were higher in 2025/26. The increase over the two outer years of the 2025/26 MTEF is largely inflationary.

The sub-programme: Financial Management (CFO) is responsible for various functions such as budget control, internal SCM, asset management, loss control, etc., and reflects an overall increasing trend over the seven-year period, with a minor decrease in the 2024/25 Revised Estimate due to the projected year-end under-spending. The growth over the 2025/26 MTEF is inflationary and provides for the operational

costs for the running of the Office of the CFO, including external audit fees. The 2025/26 MTEF allocations are affected by the carry-through impact of the 2024/25 MTEF budget cuts.

The sub-programme: Corporate Services fluctuates from 2021/22 to 2023/24, and reflects an overall increasing trend over the 2025/26 MTEF. The growth over the 2025/26 MTEF is inflationary and provides for HR, legal services, strategic management and auxiliary services. This includes provision for centralised costs such as operating leases for office accommodation, fleet services, fuel price escalations, bursaries for employees and non-employees, as well as legal fees. The MTEF allocations are affected by the carry-through effects of the 2024/25 MTEF fiscal consolidation budget cuts of R5.211 million in 2024/25, R5.239 million in 2025/26 and R5.435 million in 2026/27 and carry-through to the 2027/28.

Compensation of employees shows an increasing trend over the seven-year period. The decrease from the 2024/25 Main Appropriation to the Adjusted Appropriation is due to reprioritisation of funds due to delays in filling posts. This category increases by 16.4 per cent in 2025/26, 5.6 per cent in 2026/27 and 4.5 per cent in 2027/28, despite the carry-through impact of the 2024/25 MTEF fiscal consolidation budget cuts. The increase over the 2025/26 MTEF is sufficient to cater for the carry-through costs of the 2024 wage agreement, the 1.5 per cent pay progression, the 2025 wage agreement, other possible wage increases, as well as the filling of 14 funded vacant posts within the programme.

Goods and services shows a fluctuating trend over the seven-year period. The increase in the 2024/25 Adjusted Appropriation was to cater for the MEC's Community Outreach Programmes, fleet services due to higher than anticipated maintenance costs for the departmental fleet as a result of higher than anticipated OSS/DDM activities, as well as an EXCO strategic alignment session that was not adequately provided for, as mentioned. The decrease in 2025/26 is due to the high base in 2024/25 as a result of the budget pressures mentioned. The below inflation growth of 3.2 per cent in 2026/27 is due to the 2024/25 MTEF budget cuts effected against this category. The growth in 2027/28 is inflationary. The 2025/26 MTEF caters for advertising, contractors, venues and facilities and travel and subsistence in respect of the MEC's community outreach programme and OSS projects, audit costs in respect of the external audit costs, communication in respect of departmental cellphones and data contracts, computer services in respect of the transversal financial system support for the province and the department's IT management, operating leases for the leasing of office buildings, as well as property payments for municipal, cleaning and security services, among others. This category is affected by the carry-through impact of the 2024/25 MTEF fiscal consolidation budget cuts and the impact will be the reduction in operational costs, reduction in internal and external bursaries intake, as well as support services provided to internal and external clients thus affecting turnaround times.

Transfers and subsidies to: Provinces and municipalities caters for motor vehicle licence fees.

Transfers and subsidies to: Departmental agencies and accounts provides for the payment of SABC TV licences.

Transfers and subsidies to: Non-profit institutions mainly relates to provision made for TEUF, as explained.

Transfers and subsidies to: Households caters for staff exit costs and external bursaries. The significant decrease in 2024/25 is due to a portion of the fiscal consolidation budget cuts implemented against this category in respect of external bursaries. The decrease in 2025/26 is due to the carry-through impact of the 2024/25 budget cuts. The increase over the 2025/26 MTEF is largely inflationary.

Machinery and equipment provides for the procurement of state vehicles and tools of trade, which occurs on a cyclical basis, hence the fluctuating trend against this category. The 2025/26 MTEF allocations are affected by historic budget cuts, which explains the negative growth in 2025/26.

Software and other intangible assets relates to the purchase of computer software, as explained in Section 7.3 above.

Payments for financial assets relates to provision for staff debts written-off.

Service delivery measures: Administration

Table 6.11 illustrates the service delivery measures pertaining to Programme 1.

Table 6.11 : Service delivery measures: Administration

Outputs	Performance indicators	Estimated performance	Medium-term targets			
		2024/25	2025/26	2026/27	2027/28	
1	Financial Management (CFO)					
1.1.	Improve Governance of Assurance & Internal Control in departments	Unqualified audit opinion received	Unqualified audit opinion received	Unqualified audit opinion received	Unqualified audit opinion received	Unqualified audit opinion received
		100%	100%	100%	100%	100%
1.2	Improved participation of targeted groups in the economy of the province	% of suppliers' valid invoices paid within 30 days	80%	80%	80%	80%
		% of procurement awarded to targeted groups	80%	80%	80%	80%
2	Human Resource Management					
2.1	Gender Base Violence Femicide initiatives implemented.	No. of Gender Based Violence and Femicide empowerment initiatives implemented	4	8	8	8
2.2	Targeted groups appointed within the department	% of SMS posts filled by females	50%	50%	50%	50%
		% of employees with disabilities employed	2%	2%	2%	2%
		% of youth enrolled in youth development programmes	5%	5%	5%	5%

8.2 Programme 2: Sustainable Resource Management

The programme is largely in line with the generic structure with the exception that the Fiscal Policy sub-programme is not being utilised in this province.

The main purpose of the programme is to effectively manage and monitor the provincial fiscal resources. The objectives and services are as follows:

- To ensure targeted financial resource allocation and utilisation that contributes to improved service delivery.
- To ensure efficient budget and expenditure management and accurate financial reporting by provincial departments and public entities.
- To co-ordinate and enhance revenue collection for sustainable service delivery to the citizens.
- To provide a platform to enhance regional economic growth and development through quality research.
- To ensure efficient planning and management of infrastructure in the province and implementation of PPP projects.

Tables 6.12 and 6.13 provide a summary of payments and budgeted estimates pertaining to this programme for the period 2021/22 to 2027/28.

Table 6.12 : Summary of payments and estimates by sub-programme: Sustainable Resource Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
1. Programme Support	3 683	3 138	3 271	3 501	3 539	3 514	3 769	4 015	4 196
2. Economic Analysis	14 598	19 654	26 323	21 565	21 305	21 294	22 413	23 210	24 254
3. Public Finance	18 343	18 030	16 652	20 948	17 645	17 181	22 129	23 108	24 148
4. Public Private Partnerships	5 779	4 814	4 153	5 008	4 225	4 139	4 959	5 270	5 507
Total	42 403	45 636	50 399	51 022	46 714	46 128	53 270	55 603	58 105

Table 6.13 : Summary of payments and estimates by economic classification: Sustainable Resource Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Current payments	41 560	44 860	49 846	50 155	45 939	45 362	52 690	55 041	57 517
Compensation of employees	39 988	37 065	36 756	45 985	40 681	40 179	47 874	50 800	53 086
Goods and services	1 572	7 795	13 090	4 170	5 258	5 183	4 816	4 241	4 431
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	135	94	27	-	41	45	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	135	94	27	-	41	45	-	-	-
Payments for capital assets	708	682	526	867	734	721	580	562	588
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	708	682	526	867	734	721	580	562	588
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	42 403	45 636	50 399	51 022	46 714	46 128	53 270	55 603	58 105

In the 2023/24 and 2024/25 MTEF, this programme was affected by budget cuts, with carry-through, effected across most sub-programmes against *Compensation of employees*, *Goods and services* and *Transfers and subsidies to: Households* in respect of social benefits.

The sub-programme: Programme Support reflects a fluctuating trend from 2021/22 to 2023/24. The growth over the 2025/26 MTEF is steady and provides for the operational costs for the office of the DDG: Sustainable Resource Management, as well as the office support team who provide administration and financial support to the programme as a whole.

The sub-programme: Economic Analysis includes funding for the Infrastructure Crack Team to assist departments, public entities and municipalities in the delivery of infrastructure projects, as well as funding for the TAs, which is mainly allocated against *Compensation of employees*. The 2025/26 MTEF also provides for infrastructure site visits, the publication of the *ECE*, research to be undertaken by the Economic Analysis unit, and the production of the *SERO*. In addition, the allocations over the MTEF cater for the filling of vacant posts such as Assistant Director: Infrastructure and Spatial Planning, among others.

The sub-programme: Public Finance shows a decrease from the 2024/25 Main to Adjusted Appropriation mainly due to savings realised from delays in filling vacant posts, and these funds were reprioritised to assist with spending pressures in Programmes 1 and 3, as mentioned. The increase in 2025/26 is due to the low base in 2024/25, as the unit is projecting to under-spend mainly against *Compensation of employees* due to delays in filling vacant funded posts. The 2025/26 MTEF provides for costs relating to the preparation and printing of the *EPRE* and the *AEPRE*, as well as oversight over the provincial budget and provincial spending. The allocations over the MTEF also cater for the filling of critical vacant posts, such as three Provincial Budget Analysts and the Provincial Budget Coordinator.

The sub-programme: Public, Private Partnerships shows a fluctuating trend over the seven-year period, with steady increase over the 2025/26 MTEF. The MTEF provides for ongoing support to departments, municipalities and public entities in terms of conducting feasibility studies and technical support for PPP contracts. The allocations over the MTEF also cater for the filling of critical vacant posts such as Director: PPP.

Compensation of employees increases by 19.2 per cent in 2025/26 from the 2024/25 Revised Estimate, 6.1 per cent in 2026/27 and 4.5 per cent in 2027/28. The increase over the 2025/26 MTEF is sufficient to cater for the filling of vacant posts, the carry-through impact of the 2024 wage agreement, the 1.5 per cent pay progression, as well as the 2025 and other future potential wage agreement increases.

Goods and services shows a fluctuating trend over the seven-year period. The MTEF allocations include funding for the TAs, the Infrastructure Crack Team, as well as provision for the printing of the *EPRE*, *AEPRE*, *ECE* and *SERO*, etc. The negative growth over the MTEF relates mainly to reprioritisation of

funds from this category due to savings realised from travel and subsistence as the department will hold more virtual engagements.

Transfers and subsidies to: Households caters for staff exit costs and an act of grace payment made in respect of financial assistance provided to an intern within the Infrastructure Support unit in respect of a site visit on a project sponsored by the World Bank.

Machinery and equipment provides mainly for the purchase of laptops and desktops, and shows a fluctuating trend over the seven-year period due to the cyclical nature of this category. The 2025/26 MTEF allocations provide for the finance leases in respect of departmental cellphones, as well as the purchase of new and replacement laptops for new and existing staff.

Service delivery measures: Sustainable Resource Management

Table 6.14 illustrates the service delivery measures pertaining to Programme 2.

The department largely follows the measures used in previous years, with some of the outputs and performance indicator descriptions having changed to ensure alignment with the department's 2025/26 APP.

Table 6.14 : Service delivery measures: Sustainable Resource Management

Outputs	Performance indicators	Estimated performance	Medium-term targets		
		2024/25	2025/26	2026/27	2027/28
1 Infrastructure Management & Economic Analysis					
1.1. Socio-economic report	• No. of socio-economic reports produced (SERO)	1	1	1	1
Value for money assessment reports	• No. of value for money assessment reports produced	1	1	1	1
Research reports produced	• No. of research reports produced	1	1	1	1
1.2. Estimates of Capital Expenditure (ECE) Plan	• No. of ECE plans produced	1	1	1	1
1.3. ECE monitoring reports of departments	• No. of quarterly monitoring reports produced on capital expenditure	4	4	4	4
	• No. of monitoring reports produced on departments using IDMS	4	4	4	4
2. Public Finance					
2.1. Optimal provincial budget allocation	• Final provincial budget allocations produced	1	1	1	1
	• Adjustments provincial budget allocations produced	1	1	1	1
2.2. Early warning system reports produced	• No. of early warning system reports produced	20	20	20	20
3. Public, Private Partnerships					
3.1. PPP support to public sector institutions	• No. of public sector institutions supported on PPPs	5	5	5	5
3.2. Assessment on the implementation of PPFA in PPP projects	• No. of assessment reports produced	2	2	2	2

8.3 Programme 3: Financial Governance

This programme consists of six sub-programmes, namely Programme Support, Asset and Liabilities Management, Support and Interlinked Financial Systems, Supply Chain Management, Accounting Services and Norms and Standards.

The purpose of this programme is to provide audit readiness support to provincial departments and public entities with the objective of improving audit outcomes in the province, as well as to conduct SCM compliance assessments, policy and contract support services to provincial institutions. The main services undertaken by this programme are:

- To realise the effective and efficient acquisition of goods and services for provincial government and to secure sound SCM for local government.
- To optimise liquidity requirements and maximise returns within acceptable levels of risk for provincial government and to secure sound cash management for local government.

- To ensure that financial reporting provides a full and true reflection of the financial position of the province as prescribed, inclusive of the accounting responsibilities related to the PMG and IGCC account.
- To develop and implement financial and associated governance norms and standards, in order to enhance performance orientated financial results and accountability in provincial departments as prescribed.
- To implement and support transversal financial systems across the province.
- To provide financial management and audit readiness support to provincial departments and entities.

Tables 6.15 and 6.16 provide a summary of payments and budgeted estimates pertaining to Programme 3 for the period 2021/22 to 2027/28.

Table 6.15 : Summary of payments and estimates by sub-programme: Financial Governance

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
1. Programme Support	5 180	5 416	5 624	6 082	6 188	6 187	6 881	7 001	7 316
2. Asset and Liabilities Management	18 671	18 532	22 523	19 838	22 939	23 468	21 664	22 623	23 641
3. Support and Interlinked Financial Systems	113 764	117 101	118 862	121 017	123 583	123 587	126 276	131 929	135 191
4. Supply Chain Management	44 083	39 873	40 412	44 569	44 569	44 120	46 453	48 551	50 736
5. Accounting Services	18 455	15 238	18 939	31 158	31 346	30 668	32 364	33 809	35 330
6. Norms and Standards	6 112	5 213	6 715	7 042	6 438	7 225	7 538	8 024	8 385
Total	206 265	201 373	213 075	229 706	235 063	235 255	241 176	251 937	260 599

Table 6.16 : Summary of payments and estimates by economic classification: Financial Governance

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Current payments	197 495	198 160	210 372	227 447	231 493	231 556	239 567	250 450	259 045
Compensation of employees	72 158	70 033	79 693	99 059	96 792	96 558	104 922	110 748	115 732
Goods and services	125 337	128 127	130 679	128 255	134 701	134 998	134 511	139 562	143 167
Interest and rent on land	-	-	-	133	-	-	134	140	146
Transfers and subsidies to:	6 978	1 085	487	273	950	1 012	156	163	170
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	27	-	-	-	-	-	-
Households	6 978	1 085	460	273	950	1 012	156	163	170
Payments for capital assets	1 749	2 124	2 155	1 986	1 798	1 865	1 453	1 324	1 384
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 749	2 124	2 155	1 986	1 798	1 865	1 453	1 324	1 384
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	43	4	61	-	822	822	-	-	-
Total	206 265	201 373	213 075	229 706	235 063	235 255	241 176	251 937	260 599

In 2021/22 MTEF, this programme's budget was reduced as a result of the wage freeze and fiscal consolidation budget cuts. These cuts were effected proportionately across all sub-programmes against *Compensation of employees* and *Goods and services*. This programme was affected by further budget cuts over the 2023/24 MTEF budget cuts under the Programme Support, Supply Chain Management, Accounting Services, as well as the Norms and Standards sub-programmes against *Compensation of employees* and *Goods and services*. Furthermore, this programme was also affected by the 2024/25 MTEF fiscal consolidation budget cuts of R10.436 million in 2024/25, R9.042 million in 2025/26 and R10.402 million in 2026/27, with carry-through in 2027/28, effected against *Compensation of employees*, *Goods and services* and *Machinery and equipment* across all sub-programmes. These budget cuts resulted in the department reducing the number of posts to be filled over the 2025/26 MTEF, and a reduction in operational costs such as consultants and professional services, advertising, agency and support services, consumable supplies and travel and subsistence.

The sub-programme: Programme Support is responsible for providing strategic leadership support to the Financial Governance programme. The growth over the 2025/26 MTEF is largely inflationary and

the MTEF allocations provide for the operational costs for the Office of the Accountant-General, as well as the office support team who provide administration and financial support to the programme as a whole.

The sub-programme: Asset and Liabilities Management shows a largely increasing trend over the seven-year period, except for the decrease in the 2024/25 Main Appropriation and in 2025/26. The decrease in the 2024/25 Main Appropriation is largely due to the 2024/25 MTEF fiscal consolidation budget cuts effected against this sub-programme, as well as reprioritisation undertaken to the Accounting Services sub-programme in respect of the SAICA programme. The increase in the 2024/25 Adjusted Appropriation was to cater for administrative fees in respect of higher than anticipated bank charges for the IGCC account. The 2025/26 MTEF caters for various operational costs of the unit, including bank charges for the IGCC account, provision for interest should the IGCC account go into overdraft, provision for conducting an annual tax information seminar with all departments and entities, as well as ensuring compliance to tax legislation, among others.

The sub-programme: Support and Interlinked Financial Systems includes costs relating to all transversal systems, such as BAS, PERSAL and HardCat for the entire province. The allocations over the MTEF include provision for personnel costs. The sub-programme reflects an increasing trend over the seven-year period. The 2025/26 MTEF allocations are affected by the 2024/25 MTEF fiscal consolidation budget cuts. The MTEF allocations include the budget for the costs of upgrading the BACS to strengthen its security and ransomware features. Over the 2025/26 MTEF this sub-programme is showing inflationary growth. The low growth in 2027/28 is due to the fact that the allocation of R2.560 million for upgrading the BACS is allocated until 2026/27, with no carry-through to the outer year.

The sub-programme: Supply Chain Management shows steady growth in line with inflation over the 2025/26 MTEF, and caters for the operational costs of the SCM unit, as well as MBAT and SCM support and interventions in departments and municipalities. These interventions are provided to all departments and municipalities on a needs basis and include pre-order assessments, as well as contract management. The MTEF allocations further cater for the filling of various critical vacant posts.

With regards to the sub-programme: Accounting Services, the MTEF allocations cater for various projects including the financial management support to departments and public entities to achieve improved audit outcomes, preparation of the AFS for the Provincial Revenue Fund and consolidated financial statements for the province and public entities, providing the required training to departments and public entities, among others. The significant increase in the 2024/25 Main Appropriation is attributable to the SAICA programme moving from Programme 1 to Programme 3 and the reprioritisation undertaken to address the budget pressures in relation to the SAICA programme. The growth over the 2025/26 MTEF is largely inflationary.

The sub-programme: Norms and Standards shows a steady increase over the 2025/26 MTEF, largely in line with inflation. The allocation over the MTEF provides for personnel costs, various operational costs of the unit, as well as the review of instruction notes and standard operating procedures for departments and public entities, among others.

Compensation of employees shows a fluctuating trend from 2021/22 to 2023/24. In 2024/25 further shows a significant increase in 2024/25 Main Appropriation, with a significant decrease in the Revised Estimate in the same year due to internal delays in filling vacant funded posts and staff exits. The category grows by 8.7 per cent in 2025/26, 5.6 per cent in 2026/27 and 4.5 per cent in 2027/28. The increase over the 2025/26 MTEF is sufficient to cater for the carry-through costs of the 2024 wage agreement, the filling of critical vacant posts, the 1.5 per cent pay progression, as well as the 2025 wage agreement increases and other possible increases over the MTEF.

Goods and services over the MTEF caters for MBAT, support to departments in respect of financial management support, preparation of the AFS for the Provincial Revenue Fund, consolidated AFS for the province and public entities, training, financial management support to departments, as well as SCM support to departments, public entities and municipalities. The department will cut back on operational costs as a result of the fiscal consolidation budget cuts by holding more virtual engagements, etc. The MTEF allocations include the budget for the costs of upgrading the BACS to strengthen its security and

ransomware features, up to 2026/27. The low growth in 2027/28 is due to the fact that the allocation of R2.560 million for upgrading the BACS is allocated until 2026/27, with no carry through to 2027/28.

Interest and rent on land makes provision for the event that the province goes into overdraft.

Transfers and subsidies to: Households provides mainly for staff exit costs.

Machinery and equipment is purchased on a cyclical basis, hence the fluctuating trend against this category. The MTEF allocations cater for the purchase of new and the replacement desktops and laptops.

Payments for financial assets pertains to the write-off of irrecoverable staff debts.

Service delivery measures: Financial Governance

Table 6.17 shows the main service delivery measures for Programme 3. Note that there are no sector measures for this sector.

The department largely follows measures used in previous years, and some of the outputs and performance indicators have changed to ensure alignment with the 2025/26 APP. One new indicator was added under the SCM sub-programme over the 2025/26 MTEF, and this is labelled with “New” in the 2024/25 Estimated performance column.

Table 6.17 : Service delivery measures: Financial Governance

Outputs	Performance indicators	Estimated performance	Medium-term targets		
		2024/25	2025/26	2026/27	2027/28
1. Supply Chain Management					
1.1. SCM policies reviewed	• No. of SCM policies reviewed	16	16	16	16
1.2. Contract registers reviewed	• No. of contract registers reviewed	New	24	24	24
2. Accounting Practices					
2.1. Report on financial management support provided to provincial departments	• No. of reports produced on financial management support provided to provincial departments	8	8	8	8
2.2. Report on financial management support provided to public entities	• No. of reports produced on financial management support provided to public entities	5	8	8	8
2.3. Report on asset management support provided to public sector institutions	• No. of reports produced on asset management support rendered to public sector institutions	13	13	13	13
3. Financial Information Management Systems (FIMS)					
3.1. Financial transversal systems available	• % availability of financial transversal systems	97%	97%	97%	98%
	• Mean time to resolve calls for transversal systems	8 Hours	8 Hours	8 Hours	8 Hours

8.4 Programme 4: Internal Audit

The main purpose of the programme is to develop effective risk management strategies and governance, to build and maintain successful client relationships, to develop knowledge by creating a learning culture, and to build foundations for excellence to support the provincial government in achieving its objectives. This programme is not as per sector structure as it is a sub-programme of Programme 1 in the generic structure of provincial treasuries. The following services are rendered by the unit:

- Assist provincial departments and municipalities to develop risk registers and mitigation strategies.
- To review accounting and management processes and systems of internal control for efficiency and effectiveness in terms of their design and operation and provide recommendations for improvement.
- To develop, facilitate implementation and monitor integrated risk management strategies and fraud prevention strategies.
- To provide training and development programmes in areas such as risk management, strategy development and management, project management, design and improvement of systems of internal control, financial management and reporting, leadership, forensic investigations, governance, etc.

- To provide a consulting function as per requests by relevant MECs and HODs.
- To prepare special reviews on computerised systems and performance.

Tables 6.18 and 6.19 provide a summary of payments and budgeted estimates pertaining to Programme 4 over the seven-year period from 2021/22 to 2027/28.

Table 6.18 : Summary of payments and estimates by sub-programme: Internal Audit

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28
1. Programme Support	2 539	2 373	3 886	8 021	6 844	6 569	8 498	8 889	9 289
2. Assurance Services	64 738	77 757	71 359	76 082	73 869	69 820	78 299	81 862	85 546
3. Risk Management	18 939	19 849	24 514	24 448	23 763	24 435	25 918	27 109	28 329
Total	86 216	99 979	99 759	108 551	104 476	100 824	112 715	117 860	123 164

Table 6.19 : Summary of payments and estimates by economic classification: Internal Audit

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28
Current payments	85 177	98 745	97 826	107 587	102 402	98 712	111 548	116 789	122 045
Compensation of employees	76 771	71 740	75 333	98 284	83 757	76 777	103 492	109 664	114 598
Goods and services	8 406	27 005	22 493	9 303	18 645	21 935	8 056	7 125	7 447
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	170	128	58	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	170	128	58	-	-	-	-	-	-
Payments for capital assets	856	1 016	1 839	964	2 074	2 112	1 167	1 071	1 119
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	856	1 016	1 839	964	2 074	2 112	1 167	1 071	1 119
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	13	90	36	-	-	-	-	-	-
Total	86 216	99 979	99 759	108 551	104 476	100 824	112 715	117 860	123 164

Over the 2021/22 MTEF, the programme was affected by the wage freeze and fiscal consolidation budget cuts, which were effected proportionately against *Compensation of employees* and *Goods and services* against all sub-programmes. This programme was affected by the 2023/24 MTEF budget cuts under the Assurance Services and Risk Management sub-programmes against *Compensation of employees* and *Goods and services*. Furthermore, this programme was affected by the 2024/25 MTEF budget cuts of R4.481 million in 2024/25, R4.424 million in 2025/26 and R5.624 million in 2026/27 which were effected against *Compensation of employees* under the Assurance Services sub-programme.

The sub-programme: Programme Support is responsible for providing strategic leadership support to the Internal Audit unit. The steady increase over the 2025/26 MTEF provides for the support staff and running costs of the office of the DDG: Internal Audit. The MTEF includes provision for the filling of a Secretary post.

The sub-programme: Assurance Services shows a fluctuating trend over the seven-year period. The MTEF provides for various operational costs of the unit, provision for learners towards the CIA qualification fees, ongoing audits such as IT, financial and governance audits, provision for CARC members, as well as the audit of predetermined objectives of departments and municipalities. The allocations over the MTEF also cater for the filling of several Internal Audit Specialist vacancies under the recently approved organisational structure, such as four Assistant Directors: Performance Auditing, six Assistant Directors: Financial Audit, and six Assistant Directors: Cluster Audit, among others. The MTEF allocations were affected by the carry-through impact of historic budget cuts.

The sub-programme: Risk Management shows a fluctuating trend over the seven-year period. The growth over the 2025/26 MTEF is steady and makes provision for assessments, workshops and training on risk/governance management and internal audit capacity building within departments and municipalities.

The allocations over the MTEF also cater for the filling of two Risk Management Specialists posts under the newly approved structure.

Compensation of employees shows an increasing trend over the 2025/26 MTEF. The category grows significantly by 34.8 per cent in 2025/26, by 6 per cent in 2026/27 and 4.5 per cent in 2027/28. The increase over the 2025/26 MTEF is sufficient to cater for the carry-through costs of the 2024 wage agreement, the filling of critical vacant posts as per the newly approved organisational structure, the 1.5 per cent pay progression, as well as 2025 wage agreement and possible increases over the MTEF. The MTEF caters for the filling of critical vacant posts such as four posts for Assistant Director: Performance Auditing, six posts for Assistant Director: Financial Audit and six posts for Assistant Director: Cluster Audits, among others, in line with the approved organisational structure. The 2025/26 MTEF allocations are affected by historical budget cuts effected entirely against this category and the impact is that the newly approved structure will be filled in phases as and when funds become available. The new structure is being funded by moving funds from *Goods and services* and thus reducing the reliance on consultants.

Goods and services fluctuates over the seven-year period and relates to performance audits, fraud risk assessments, municipal financial capability assessments, capacity building workshops/ training on risk management and internal control, training and development programmes including learnerships and IT risk assessments on the BAS application system. The significant decrease in the 2024/25 Main Appropriation relates to the reprioritisation made by the department from agency and support services to *Compensation of employees* to fill posts in line with the approved organisational structure and thus reducing reliance on consultants. In the same year, the Adjusted Appropriation was significantly increased with funds moved from *Compensation of employees* to agency and support services due to a lack of capacity in the programme due to unexpected delays in filling vacant posts. The significant decrease in 2025/26 is partly attributed to the high base in 2024/25, as well as the planned reduced reliance on consultants as the unit fills posts over the MTEF.

Transfers and subsidies to: Households caters mainly for staff exit costs.

Machinery and equipment is purchased on a cyclical basis, hence the fluctuating trend against this category. The 2025/26 MTEF mainly caters for equipment for new staff appointments.

Payments for financial assets pertains to the write-off of irrecoverable staff debts.

Service delivery measures: Internal Audit

Table 6.20 illustrates the main service delivery measures for Programme 4. The department largely follows the measures used in previous years, with some outputs and performance indicator descriptions having changed to ensure alignment with the department's 2025/26 APP.

Table 6.20 : Service delivery measures: Internal Audit

Outputs	Performance indicators	Estimated performance	Medium-term targets			
		2024/25	2025/26	2026/27	2027/28	
1. Assurance Services						
1.1. Internal audit review reports	• No. of internal audit reviews conducted	90	118	118	118	
1.2. Oversight reports issued	• No. of oversight reports issued to MECs of provincial departments	56	56	56	56	
2. Risk Management						
2.1. Strengthened risk management in the public sector institutions	• No. of risk assessments conducted in municipalities	16	20	20	20	
	• No. of internal audit function reviews conducted at selected municipalities	6	8	8	8	
	• No. of departments monitored on compliance with the minimum risk management standards	13	26	13	13	

8.5 Programme 5: Municipal Finance Management

The main purpose of the programme is to provide oversight, technical support and guidance to delegated municipalities. This programme aligns to the generic structure for provincial treasuries. The following services are rendered by the unit:

- Promote optimal and sustainable municipal budgets as well as promote optimal implementation of budgets by municipalities and reporting on related compliance.
- Assist, support and monitor municipalities with financial management and compliance with the GRAP and relevant legislation.
- Assist and provide technical support to delegated municipalities to promote sound financial management and sustainability.
- Assist and provide technical support to delegated municipalities on revenue and debt management.

Tables 6.21 and 6.22 illustrate the payments and budgeted estimates pertaining to Programme 5.

The programme's allocations over the 2021/22 MTEF were affected by the wage freeze and fiscal consolidation budget cuts. These cuts were effected proportionately against *Compensation of employees* and *Goods and services* against all sub-programmes. This programme was also affected by the 2023/24 MTEF budget cuts under the Municipal Accounting and Reporting, Municipal Support Programme, as well as the Municipal Revenue and Debt Management sub-programmes against *Goods and services*, as detailed in the 2023/24 EPRE. Furthermore, the programme was affected by the 2024/25 MTEF fiscal consolidation budget cuts of R2.219 million in 2024/25, R3.522 million in 2025/26 and R7.002 million in 2026/27 effected against *Compensation of employees* and *Goods and services* across all sub-programmes, except Programme Support.

Table 6.21 : Summary of payments and estimates by sub-programme: Municipal Finance Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
1. Programme Support	2 932	4 472	5 727	6 167	6 167	6 163	6 408	6 809	7 115
2. Municipal Budget	26 376	25 037	27 885	30 436	30 436	30 230	31 723	33 670	35 185
3. Municipal Accounting and Reporting	11 652	10 736	10 681	13 974	13 974	13 885	15 749	16 364	17 100
4. Municipal Support Programme	13 986	25 756	15 922	13 131	13 131	12 922	12 762	12 613	13 181
5. Municipal Revenue and Debt Management	3 637	7 138	8 375	7 605	7 605	7 470	7 694	8 138	8 504
Total	58 583	73 139	68 590	71 313	71 313	70 670	74 336	77 594	81 085

Table 6.22 : Summary of payments and estimates by economic classification: Municipal Finance Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Current payments	56 538	73 019	68 025	70 111	70 102	70 026	73 419	76 280	79 712
Compensation of employees	40 041	42 087	51 269	58 003	58 003	56 753	62 869	66 187	69 164
Goods and services	16 497	30 932	16 756	12 108	12 099	13 273	10 550	10 093	10 548
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	720	-	30	-	9	9	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	720	-	30	-	9	9	-	-	-
Payments for capital assets	1 325	120	535	1 202	1 202	635	917	1 314	1 373
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 325	120	535	1 202	1 202	635	917	1 314	1 373
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	58 583	73 139	68 590	71 313	71 313	70 670	74 336	77 594	81 085

The sub-programme: Programme Support is responsible for providing strategic leadership and administrative support to the Municipal Finance Management unit. The sub-programme caters for the Programme Manager, the Secretaries and Strategic Executive Support, as well as their running costs. The growth over the 2025/26 MTEF is largely inflationary.

The sub-programme: Municipal Budget reflects a fluctuating trend over the seven-year period, with steady growth over the MTEF. The allocations over the 2025/26 MTEF cater for providing technical support to delegated municipalities. The allocation of this sub-programme is affected by historical budget cuts. The growth over the 2025/26 MTEF is largely inflationary.

The sub-programme: Municipal Accounting and Reporting shows inflationary growth over the MTEF and makes provision for assisting, supporting and monitoring municipalities with financial management and compliance with the annual reporting framework. This is achieved by promoting an understanding of accounting standards, monitoring compliance with reporting requirements, providing accounting services and support, implementing systems and processes to improve sound financial management, reviewing the quality of AFS, as well as monitoring, evaluating and reporting on municipal asset management. The allocation of this sub-programme is affected by the carry-through impact of historic budget cuts.

The sub-programme: Municipal Support Programme's shows negative growth in 2025/26 and 2026/27 as a result of the carry-through effects of historic budget cuts. The outer year of the MTEF grows in line with inflation.

The sub-programme: Municipal Revenue and Debt Management was implemented from 2021/22, initially relying on short-term contract employees and supplemented by consultants. Permanent positions were then gradually filled through a phased-in approach. The budget caters for establishing and formulating support strategies to address weaknesses within the revenue and debt management processes of delegated municipalities. The allocation of this sub-programme was affected by the carry-through impact of historical budget cuts effected entirely against *Goods and services*, hence the low growth in 2025/26. The impact of these cuts will be the reduction in the number of projects undertaken and engagements with municipalities. The two outer years of the MTEF grow largely in line with inflation.

Compensation of employees shows a largely increasing trend over the seven-year period, with a decrease only in the 2024/25 Revised Estimate due to the projected year-end under-spending as result of vacant funded posts. The category grows by 10.8 per cent in 2025/26, by 5.3 per cent in 2026/27 and 4.5 per cent in 2027/28, despite the carry-through impact of the 2024/25 MTEF fiscal consolidation budget cuts effected against this category. The increase over the 2025/26 MTEF is sufficient to cater for the carry-through costs of the 2024 wage agreement, the filling of vacant posts within the programme, the 1.5 per cent pay progression, as well as the 2025 wage agreement increases, and other possible increases over the MTEF.

Goods and services reflects a fluctuating trend over the seven-year period. The decrease in the 2024/25 allocation was due to the budget cuts implemented over the 2024/25 MTEF period, with carry-through, hence the further decrease in 2025/26 and 2026/27. The outer year of the 2025/26 MTEF grows largely with inflation.

Transfers and subsidies to: Households relates to staff exit costs and there is no provision over the MTEF as this category is difficult to budget for. This will be reviewed in-year.

Machinery and equipment caters for the purchase of office equipment and tools of trade for new appointments, as well as the replacement and upgrading of existing equipment.

Service delivery measures: Municipal Finance Management

Table 6.23 reflects the main service delivery measures pertaining to Programme 5. The department largely follows the measures used in previous years, with some of the outputs and performance indicator descriptions having changed to ensure alignment with the department's 2025/26 APP.

Table 6.23 : Service delivery measures: Municipal Finance Management

Outputs	Performance indicators	Estimated performance	Medium-term targets		
		2024/25	2025/26	2026/27	2027/28
1. Municipal Budget					
1.1 Municipal budgets evaluated	<ul style="list-style-type: none"> No. of tabled budgets evaluated No. of approved budgets evaluated 	51	51	51	51
1.2 Report on municipal budget performance	<ul style="list-style-type: none"> No. of Section 71(7) quarterly budget performance reports produced 	4	4	4	4

Table 6.23 : Service delivery measures: Municipal Finance Management

Outputs	Performance indicators	Estimated performance		Medium-term targets	
		2024/25	2025/26	2026/27	2027/28
2. Municipal Accounting and Reporting					
2.1 Financial statements reviewed at targeted municipalities	• No. of financial statements reviewed at targeted municipalities	7	7	7	7
2.2 Financial management support projects implemented at targeted municipalities	• No. of financial management support projects implemented	5	6	6	6
3. Municipal Support Programme					
3.1 Specialised projects implemented at targeted municipalities	• No. of specialised projects implemented	8	7	7	7
4. Municipal Revenue and Debt Management					
4.1 Revenue and debt management projects implemented at targeted municipalities	• No. of revenue and debt management projects implemented	1	2	2	2

9. Other programme information

9.1 Personnel numbers and costs

Table 6.24 provides detail of the department's approved establishment and personnel numbers, per level and programme. The table also gives a breakdown of employees' dispensation classification.

The total personnel number for the department is 362 employees in 2024/25, and increases to 618 in 2025/26 as a result of the phased implementation of the newly approved organisational structure. The 144 additional posts indicated in Table 6.24 include 66 existing contract posts and 78 posts to be filled over the MTEF.

The budget includes provision for salaries for contract personnel that will be working on certain departmental projects, such as TAs working on IDIP, the Contract Management Project, etc.

Table 6.24 : Summary of departmental personnel numbers and costs by component

	Audited Outcome						Revised Estimate				Medium-term Estimate						Average annual growth over MTEF		
	2021/22		2022/23		2023/24		2024/25				2025/26		2026/27		2027/28		2024/25 - 2027/28		
	Pers. Nos. ¹	Costs	Pers. Nos. ¹	Costs	Pers. Nos. ¹	Costs	Filled posts	Addit. posts	Pers. Nos. ¹	Costs	Pers. Nos. ¹	Costs	Pers. Nos. ¹	Costs	Pers. Nos. ¹	Costs	Pers. growth rate	Costs growth rate	% Costs of Total
R thousands																			
Salary level																			
1 – 7	144	41 165	166	46 136	166	44 733	94	37	131	43 369	148	45 460	148	47 341	148	49 472	4.2%	4.5%	10.6%
8 – 10	131	80 704	189	85 071	189	90 699	75	64	139	83 926	198	118 223	198	125 350	198	130 988	12.5%	16.0%	25.7%
11 – 12	130	105 677	154	98 874	154	119 172	105	28	133	139 406	154	155 943	154	166 863	154	174 372	5.0%	7.7%	36.3%
13 – 16	67	88 019	72	80 215	72	88 504	58	15	73	98 540	72	107 470	72	111 805	72	116 835	(0.5%)	5.8%	24.7%
Other	1	2 007	1	2 067	1	2 290	30	-	30	8 712	46	12 759	46	13 495	46	14 103	15.3%	17.4%	2.7%
Total	473	317 572	582	312 363	582	345 398	362	144	506	373 953	618	439 855	618	464 854	618	485 770	6.9%	9.1%	100.0%
Programme																			
1. Administration	162	88 614	204	91 438	204	102 347	146	34	180	103 686	216	120 698	216	127 455	216	133 190	6.3%	8.7%	27.5%
2. Sustainable Resource Management	44	39 988	50	37 065	50	36 756	29	7	36	40 179	44	47 874	44	50 800	44	53 086	6.9%	9.7%	10.9%
3. Financial Governance	106	72 158	133	70 033	133	79 693	92	32	124	96 558	149	104 922	149	110 748	149	115 732	6.3%	6.2%	24.4%
4. Internal Audit	111	76 771	126	71 740	126	75 333	44	62	106	76 777	145	103 492	145	109 664	145	114 598	11.0%	14.3%	22.7%
5. Municipal Finance Management	50	40 041	69	42 087	69	51 269	51	9	60	56 753	64	62 869	64	66 187	64	69 164	2.2%	6.8%	14.5%
Total	473	317 572	582	312 363	582	345 398	362	144	506	373 953	618	439 855	618	464 854	618	485 770	6.9%	9.1%	100.0%
Employee dispensation classification																			
Public Service Act appointees not covered	472	315 565	581	310 296	581	343 108	331	144	475	362 951	571	424 806	571	448 965	571	469 165	6.3%	8.9%	96.7%
Legal Professionals	1	2 007	1	2 067	1	2 290	1	-	1	2 290	1	2 290	1	2 394	1	2 502	0.0%	3.0%	0.5%
Others (interns, EPWP, learnerships)	-	-	-	-	-	-	30	-	30	8 712	46	12 759	46	13 495	46	14 103	15.3%	17.4%	2.7%
Total	473	317 572	582	312 363	582	345 398	362	144	506	373 953	618	439 855	618	464 854	618	485 770	6.9%	9.1%	100.0%

1. Personnel numbers includes all filled posts together with those posts additional to the approved establishment

Employees such as interns and in-service trainees employed by the department are provided for under Programme 1 and the SAICA trainee accountants are provided for under Programme 3. The number of personnel reflects a steady increase, and the budget shows steady growth from 2021/22 to 2027/28, with a decrease in 2024/25 due to staff exits. The growth is despite the budget cuts implemented over the 2021/22, 2023/24 and 2024/25 MTEF periods. The budget allocation includes provision for the carry-through of the 2024 wage agreement, the filling of 78 critical vacant posts, the 1.5 per cent pay progression and the 2025 wage agreement, as well as possible wage increases over the MTEF period.

9.2 Training

Table 6.25 shows the department's actual spending and estimates on training per programme. The department complies largely with the Skills Development Act – i.e. it budgets for approximately 1 per cent of its salary expense going toward staff training. The type of training is determined by requests from staff on their annual personal development plans, and includes, Microsoft Excel and Word courses, Ethics in the Public Service, Emotional Intelligence, Leadership and Public Speaking training, as well as the Leading Change Programme for Senior Managers, among others.

The budget for training aligns with the allocation under the *Training and development* item under *Goods and services* in *Annexure 6.B – Provincial Treasury*.

Table 6.25 : Information on training: Provincial Treasury

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Number of staff	473	582	582	506	506	506	618	618	618
Number of personnel trained	448	448	448	448	448	448	448	448	448
of which									
Male	199	199	199	199	199	199	199	199	199
Female	249	249	249	249	249	249	249	249	249
Number of training opportunities	1 019	1 019	1 019	1 019	1 019	1 019	436	436	436
of which									
Tertiary	46	46	46	46	46	46	47	47	47
Workshops	909	909	909	909	909	909	325	325	325
Seminars	64	64	64	64	64	64	64	64	64
Other	-	-	-	-	-	-	-	-	-
Number of bursaries offered	20	20	20	20	20	20	6	6	6
Number of interns appointed	-	25	25	25	25	25	25	25	25
Number of learnerships appointed	25	25	25	25	25	25	-	-	-
Number of days spent on training	462	462	462	462	462	462	462	462	462
Payments on training by programme									
1. Administration	278	379	904	410	334	326	670	744	778
2. Sustainable Resource Management	118	283	1 203	178	540	514	212	146	153
3. Financial Governance	69	161	277	591	561	483	684	540	564
4. Internal Audit	254	695	441	717	934	894	749	782	817
5. Municipal Finance Management	13	18	202	317	317	151	195	200	208
Total	732	1 536	3 027	2 213	2 686	2 368	2 510	2 412	2 520

ANNEXURE – VOTE 6: PROVINCIAL TREASURY

Table 6.A : Details of departmental receipts: Provincial Treasury

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24				2025/26	2026/27	2027/28
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	340	914	291	314	314	303	327	342	358
Sale of goods and services produced by department (excluding capital assets)	340	914	291	314	314	303	327	342	358
Sale by market establishments	114	117	141	118	118	139	123	129	135
Administrative fees	123	66	68	64	64	75	67	70	73
Other sales	103	731	82	132	132	89	137	143	150
<i>Of which</i>									
<i>Commission Insurance</i>	86	75	78	92	92	69	98	100	105
<i>Sale of tender documents</i>	9	3	1	2	2	1	1	1	1
<i>Sale of assets < R5 000</i>	7	652	2	37	37	18	37	41	43
<i>Replacement of lost office property</i>	1	1	1	1	1	1	1	1	1
Sale of scrap, waste, arms and other used current goods (excluding capital assets)	-	-	-	-	-	-	-	-	-
Transfers received from:	-	-	-	-	-	-	-	-	-
Other governmental units	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Households and non-profit institutions	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	227 829	342 569	542 617	324 341	324 341	324 412	340 000	357 000	374 900
Interest	227 829	342 569	542 617	324 341	324 341	324 412	340 000	357 000	374 900
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Sale of capital assets	5	1 723	13	150	150	155	161	168	176
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Other capital assets	5	1 723	13	150	150	155	161	168	176
Transactions in financial assets and liabilities	1 402	2 728	1 012	509	509	2 603	532	556	582
Total	229 576	347 934	543 933	325 314	325 314	327 473	341 020	358 066	376 016

Table 6.B : Payments and estimates by economic classification: Provincial Treasury

R thousand	Audited Outcome			Main	Adjusted	Revised	Medium-term Estimates		
	2021/22	2022/23	2023/24	Appropriation	Appropriation	Estimate	2025/26	2026/27	2027/28
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2026/27	2027/28
Current payments	555 787	594 246	634 146	667 051	662 739	653 380	698 469	729 746	759 907
Compensation of employees	317 572	312 363	345 398	416 812	385 256	373 953	439 855	464 854	485 770
Salaries and wages	285 352	279 465	307 231	367 378	340 855	331 605	389 345	411 254	429 758
Social contributions	32 220	32 898	38 167	49 434	44 401	42 348	50 510	53 600	56 012
Goods and services	238 203	281 871	288 748	250 106	277 480	279 424	258 480	264 752	273 991
Administrative fees	11 992	12 735	16 310	13 071	14 963	19 029	14 485	15 003	15 676
Advertising	4 283	4 382	3 277	3 492	3 842	2 539	3 558	3 832	4 005
Minor assets	175	346	405	912	753	645	653	620	646
Audit cost: External	4 497	6 002	6 156	4 550	5 652	5 650	4 420	4 547	4 753
Bursaries: Employees	801	364	1 147	821	347	347	725	507	530
Catering: Departmental activities	268	910	936	1 334	2 507	2 412	1 006	986	1 029
Communication (G&S)	1 448	1 175	1 810	3 098	3 743	3 940	3 215	3 214	3 359
Computer services	124 803	128 142	131 816	126 148	135 220	136 589	132 855	138 483	142 038
Cons & prof sev: Business and advisory services	6 306	8 781	6 777	5 752	6 894	8 147	5 435	5 577	5 828
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Legal services	3 621	2 019	-	2 069	2 682	2 846	1 646	1 615	1 688
Scientific and technological services	-	-	1 125	-	-	-	-	-	-
Contractors	8 028	8 400	10 466	6 785	7 326	7 449	5 886	6 252	6 534
Agency and support / outsourced services	26 306	55 363	40 576	11 271	19 965	19 758	12 762	10 568	11 043
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (incl. govt motor transport)	1 308	2 395	3 293	2 111	3 132	2 988	2 083	2 178	2 277
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	254	586	-	300	273	206	300	314	328
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	5	248	298	272	272	272	805	796	832
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	114	248	76	104	231	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	1 739	996	2 457	1 298	501	398	1 021	1 091	1 139
Consumable supplies	830	793	1 136	2 021	2 718	2 587	1 904	2 100	2 196
Consumable: Stationery, printing and office supplies	1 263	1 776	1 711	2 543	2 384	1 981	2 441	2 479	2 591
Operating leases	21 235	17 701	23 249	25 300	25 410	25 404	26 433	27 649	28 893
Rental and hiring	-	-	18 142	-	-	-	-	-	-
Property payments	11 948	16 742	1 762	17 645	18 792	18 324	19 051	19 649	20 533
Transport provided: Departmental activity	-	105	10 196	1 262	2 176	2 176	1 090	1 138	1 189
Travel and subsistence	3 773	7 739	2 421	10 520	9 995	8 237	8 967	8 756	9 149
Training and development	732	1 536	3 027	2 213	2 686	2 368	2 510	2 412	2 520
Operating payments	2 551	2 504	7	2 955	2 723	2 731	3 015	2 696	2 822
Venues and facilities	37	17	-	2 287	2 420	2 170	2 214	2 290	2 393
Interest and rent on land	12	12	-	133	3	3	134	140	146
Interest	12	12	-	133	3	3	134	140	146
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	10 060	7 356	4 513	2 659	4 113	4 221	1 905	1 937	2 024
Provinces and municipalities	37	29	31	30	40	41	31	32	33
Provinces	37	29	31	30	40	41	31	32	33
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	37	29	31	30	40	41	31	32	33
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	3	3	3	3	3	4	4
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	-	-	3	3	3	3	3	4	4
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	343	40	-	45	45	-	-	-
Public corporations	-	-	-	-	45	45	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	45	45	-	-	-
Private enterprises	-	343	40	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	343	40	-	-	-	-	-	-
Non-profit institutions	1 111	1 361	1 506	1 308	1 291	1 300	625	597	624
Households	8 912	5 623	2 933	1 318	2 734	2 832	1 246	1 304	1 363
Social benefits	1 801	4 523	1 016	337	1 635	1 730	190	199	208
Other transfers to households	7 111	1 100	1 917	981	1 099	1 102	1 056	1 105	1 155
Payments for capital assets	10 927	11 044	14 161	11 191	12 044	11 068	9 816	10 388	10 858
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	10 927	11 044	14 079	11 191	12 044	11 068	9 816	10 388	10 858
Transport equipment	499	1 324	-	1 200	-	-	1 200	1 300	1 359
Other machinery and equipment	10 428	9 720	14 079	9 991	12 044	11 068	8 616	9 088	9 499
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	82	-	-	-	-	-	-
Payments for financial assets	121	156	170	-	2 005	2 005	-	-	-
Total	576 895	612 802	652 990	680 901	680 901	670 674	710 190	742 071	772 789

Table 6.C : Payments and estimates by economic classification: Administration

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Current payments	175 017	179 462	208 077	211 751	212 803	207 724	221 245	231 186	241 588
Compensation of employees	88 614	91 438	102 347	115 481	106 023	103 686	120 698	127 455	133 190
Salaries and wages	78 399	80 612	90 192	100 442	91 960	90 266	104 474	110 251	115 212
Social contributions	10 215	10 826	12 155	15 039	14 063	13 420	16 224	17 204	17 978
Goods and services	86 391	88 012	105 730	96 270	106 777	104 035	100 547	103 731	108 398
Administrative fees	47	225	425	291	214	213	283	299	311
Advertising	3 517	3 796	2 895	3 129	3 549	2 335	3 504	3 788	3 959
Minor assets	66	83	212	403	219	179	348	309	323
Audit cost: External	4 497	6 002	6 156	4 550	5 652	5 650	4 420	4 547	4 753
Bursaries: Employees	801	364	1 147	821	347	347	725	507	530
Catering: Departmental activities	163	408	689	859	2 163	2 077	857	852	890
Communication (G&S)	1 010	956	1 368	1 657	2 120	2 106	1 799	1 930	2 017
Computer services	19 817	20 037	21 859	17 121	20 458	20 522	18 981	19 787	20 677
Cons & prof sev: Business and advisory services	916	231	159	247	657	608	633	663	693
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Legal services	3 186	1 904	-	1 869	2 682	2 846	1 646	1 615	1 688
Scientific and technological services	-	-	1 125	-	-	-	-	-	-
Contractors	8 026	8 352	10 354	6 771	7 295	7 436	5 871	6 236	6 517
Agency and support / outsourced services	4 467	916	277	-	650	644	820	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (incl. govt motor transport)	1 308	2 395	3 293	2 111	3 132	2 988	2 083	2 178	2 277
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	254	586	-	300	273	206	300	314	328
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	5	248	298	272	272	272	805	796	832
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	114	248	76	104	222	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	1 739	996	2 457	1 298	501	398	1 021	1 091	1 139
Consumable supplies	717	562	990	939	795	664	889	997	1 041
Consumable: Stationery, printing and office supplies	663	1 371	1 071	1 500	1 376	1 286	1 572	1 598	1 669
Operating leases	21 235	17 701	23 249	25 300	25 410	25 404	26 433	27 649	28 893
Rental and hiring	-	-	18 142	-	-	-	-	-	-
Property payments	11 948	16 742	1 762	17 645	18 792	18 324	19 051	19 649	20 533
Transport provided: Departmental activity	-	105	6 182	1 262	2 176	2 176	1 090	1 138	1 189
Travel and subsistence	608	2 468	461	4 421	4 564	4 103	3 770	4 092	4 275
Training and development	278	379	904	410	334	326	670	744	778
Operating payments	1 123	1 054	7	746	627	538	778	679	711
Venues and facilities	-	17	-	2 272	2 415	2 165	2 198	2 273	2 375
Interest and rent on land	12	12	-	-	3	3	-	-	-
Interest	12	12	-	-	3	3	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	2 057	6 049	3 911	2 386	3 113	3 155	1 749	1 774	1 854
Provinces and municipalities	37	29	31	30	40	41	31	32	33
Provinces	37	29	31	30	40	41	31	32	33
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	37	29	31	30	40	41	31	32	33
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	3	3	3	3	3	4	4
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	-	-	3	3	3	3	3	4	4
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	343	40	-	45	45	-	-	-
Public corporations	-	-	-	-	45	45	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	45	45	-	-	-
Private enterprises	-	343	40	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	343	40	-	-	-	-	-	-
Non-profit institutions	1 111	1 361	1 479	1 308	1 291	1 300	625	597	624
Households	909	4 316	2 358	1 045	1 734	1 766	1 090	1 141	1 193
Social benefits	304	3 216	441	64	647	679	34	36	38
Other transfers to households	605	1 100	1 917	981	1 087	1 087	1 056	1 105	1 155
Payments for capital assets	6 289	7 102	9 106	6 172	6 236	5 735	5 699	6 117	6 394
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	6 289	7 102	9 024	6 172	6 236	5 735	5 699	6 117	6 394
Transport equipment	499	1 324	-	1 200	-	-	1 200	1 300	1 359
Other machinery and equipment	5 790	5 778	9 024	4 972	6 236	5 735	4 499	4 817	5 035
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	82	-	-	-	-	-	-
Payments for financial assets	65	62	73	-	1 183	1 183	-	-	-
Total	183 428	192 675	221 167	220 309	223 335	217 797	228 693	239 077	249 836

Table 6.D : Payments and estimates by economic classification: Sustainable Resource Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Current payments	41 560	44 860	49 846	50 155	45 939	45 362	52 690	55 041	57 517
Compensation of employees	39 988	37 065	36 756	45 985	40 681	40 179	47 874	50 800	53 086
Salaries and wages	36 461	33 629	33 173	40 796	36 753	36 334	42 774	45 457	47 502
Social contributions	3 527	3 436	3 583	5 189	3 928	3 845	5 100	5 343	5 584
Goods and services	1 572	7 795	13 090	4 170	5 258	5 183	4 816	4 241	4 431
Administrative fees	5	13	12	38	15	32	35	36	37
Advertising	-	64	131	-	-	-	-	-	-
Minor assets	23	34	38	34	46	39	35	36	37
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	4	25	24	37	20	26	27	28
Communication (G&S)	64	39	92	65	307	275	70	71	73
Computer services	219	-	-	-	-	-	-	-	-
Cons & prof sev: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Contractors	-	-	-	-	4	5	-	-	-
Agency and support / outsourced services	155	6 194	11 120	2 213	2 716	2 716	2 743	2 372	2 478
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (incl. govt motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	28	32	30	38	58	65	45	48	51
Consumable: Stationery, printing and office supplies	111	117	114	146	108	83	154	152	160
Operating leases	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	253	-	-	-	-	-	-
Travel and subsistence	244	418	72	584	363	314	420	450	470
Training and development	118	283	1 203	178	540	514	212	146	153
Operating payments	605	597	-	850	1 064	1 120	1 076	903	944
Venues and facilities	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	135	94	27	-	41	45	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	135	94	27	-	41	45	-	-	-
Social benefits	135	94	27	-	29	33	-	-	-
Other transfers to households	-	-	-	-	12	12	-	-	-
Payments for capital assets	708	682	526	867	734	721	580	562	588
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	708	682	526	867	734	721	580	562	588
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	708	682	526	867	734	721	580	562	588
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	42 403	45 636	50 399	51 022	46 714	46 128	53 270	55 603	58 105

Table 6.E : Payments and estimates by economic classification: Financial Governance

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Current payments	197 495	198 160	210 372	227 447	231 493	231 556	239 567	250 450	259 045
Compensation of employees	72 158	70 033	79 693	99 059	96 792	96 558	104 922	110 748	115 732
Salaries and wages	64 296	61 826	69 551	86 830	85 049	84 963	92 738	97 979	102 388
Social contributions	7 862	8 207	10 142	12 229	11 743	11 595	12 184	12 769	13 344
Goods and services	125 337	128 127	130 679	128 255	134 701	134 998	134 511	139 562	143 167
Administrative fees	11 887	12 400	15 799	12 531	14 626	15 079	14 055	14 553	15 208
Advertising	556	369	94	133	193	204	54	44	46
Minor assets	20	195	81	234	457	402	180	187	194
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	92	413	199	348	240	203	16	16	16
Communication (G&S)	100	23	160	298	694	749	678	506	530
Computer services	103 955	107 338	109 659	107 894	111 223	111 181	113 005	117 644	120 262
Cons & prof sev: Business and advisory services	3 054	3 772	2 519	2 477	2 377	2 375	2 157	2 277	2 379
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Legal services	435	115	-	200	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Contractors	-	10	34	14	27	8	15	16	17
Agency and support / outsourced services	3 724	730	69	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (incl. govt motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	9	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	53	154	77	969	1 816	1 799	924	1 011	1 058
Consumable: Stationery, printing and office supplies	199	185	216	352	382	379	288	306	319
Operating leases	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	1 257	-	-	-	-	-	-
Travel and subsistence	950	2 017	238	1 904	1 910	1 798	2 120	2 171	2 268
Training and development	69	161	277	591	561	483	684	540	564
Operating payments	243	245	-	295	190	324	319	274	288
Venues and facilities	-	-	-	15	5	5	16	17	18
Interest and rent on land	-	-	-	133	-	-	134	140	146
Interest	-	-	-	133	-	-	134	140	146
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	6 978	1 085	487	273	950	1 012	156	163	170
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	27	-	-	-	-	-	-
Households	6 978	1 085	460	273	950	1 012	156	163	170
Social benefits	1 196	1 085	460	273	950	1 009	156	163	170
Other transfers to households	5 782	-	-	-	-	3	-	-	-
Payments for capital assets	1 749	2 124	2 155	1 986	1 798	1 865	1 453	1 324	1 384
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 749	2 124	2 155	1 986	1 798	1 865	1 453	1 324	1 384
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	1 749	2 124	2 155	1 986	1 798	1 865	1 453	1 324	1 384
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	43	4	61	-	822	822	-	-	-
Total	206 265	201 373	213 075	229 706	235 063	235 255	241 176	251 937	260 599

Table 6.F : Payments and estimates by economic classification: Internal Audit

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Current payments	85 177	98 745	97 826	107 587	102 402	98 712	111 548	116 789	122 045
Compensation of employees	76 771	71 740	75 333	98 284	83 757	76 777	103 492	109 664	114 598
Salaries and wages	69 367	65 004	68 315	87 825	75 608	69 079	92 927	98 186	102 604
Social contributions	7 404	6 736	7 018	10 459	8 149	7 698	10 565	11 478	11 994
Goods and services	8 406	27 005	22 493	9 303	18 645	21 935	8 056	7 125	7 447
Administrative fees	47	63	54	171	68	64	86	87	91
Advertising	20	153	157	130	-	-	-	-	-
Minor assets	18	34	4	223	13	14	90	88	92
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	13	21	22	103	67	65	107	91	95
Communication (G&S)	135	80	51	577	121	363	98	100	104
Computer services	708	767	298	1 023	3 429	4 886	869	1 052	1 099
Cons & prof sev: Business and advisory services	2 336	4 778	4 099	3 028	3 860	5 164	2 645	2 637	2 756
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Contractors	2	-	42	-	-	-	-	-	-
Agency and support / outsourced services	2 517	18 206	13 798	544	8 085	8 418	739	277	290
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (incl. govt motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	24	37	23	61	35	45	34	32	34
Consumable: Stationery, printing and office supplies	114	42	43	247	220	145	176	161	169
Operating leases	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	1 888	-	-	-	-	-	-
Travel and subsistence	1 785	1 765	1 573	1 783	1 339	1 392	1 944	1 306	1 365
Training and development	254	695	441	717	934	894	749	782	817
Operating payments	396	364	-	696	474	485	519	512	535
Venues and facilities	37	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	170	128	58	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	170	128	58	-	-	-	-	-	-
Social benefits	131	128	58	-	-	-	-	-	-
Other transfers to households	39	-	-	-	-	-	-	-	-
Payments for capital assets	856	1 016	1 839	964	2 074	2 112	1 167	1 071	1 119
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	856	1 016	1 839	964	2 074	2 112	1 167	1 071	1 119
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	856	1 016	1 839	964	2 074	2 112	1 167	1 071	1 119
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	13	90	36	-	-	-	-	-	-
Total	86 216	99 979	99 759	108 551	104 476	100 824	112 715	117 860	123 164

Table 6.G : Payments and estimates by economic classification: Municipal Finance Management

R thousand	Audited Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	2021/22	2022/23	2023/24	2024/25			2025/26	2026/27	2027/28
Current payments	56 538	73 019	68 025	70 111	70 102	70 026	73 419	76 280	79 712
Compensation of employees	40 041	42 087	51 269	58 003	58 003	56 753	62 869	66 187	69 164
Salaries and wages	36 829	38 394	46 000	51 485	51 485	50 963	56 432	59 381	62 052
Social contributions	3 212	3 693	5 269	6 518	6 518	5 790	6 437	6 806	7 112
Goods and services	16 497	30 932	16 756	12 108	12 099	13 273	10 550	10 093	10 548
Administrative fees	6	34	20	40	40	3 641	26	28	29
Advertising	190	-	-	100	100	-	-	-	-
Minor assets	48	-	70	18	18	11	-	-	-
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	-	64	1	-	-	47	-	-	-
Communication (G&S)	139	77	139	501	501	447	570	607	635
Computer services	104	-	-	110	110	-	-	-	-
Cons & prof sev: Business and advisory services	-	-	-	-	-	-	-	-	-
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Contractors	-	38	36	-	-	-	-	-	-
Agency and support / outsourced services	15 443	29 317	15 312	8 514	8 514	7 980	8 460	7 919	8 275
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (incl. govt motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	8	8	16	14	14	14	12	12	12
Consumable: Stationery, printing and office supplies	176	61	267	298	298	88	251	262	274
Operating leases	-	-	-	-	-	-	-	-	-
Rental and hiring	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	616	-	-	-	-	-	-
Travel and subsistence	186	1 071	77	1 828	1 819	630	713	737	771
Training and development	13	18	202	317	317	151	195	200	208
Operating payments	184	244	-	368	368	264	323	328	344
Venues and facilities	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	720	-	30	-	9	9	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	720	-	30	-	9	9	-	-	-
Social benefits	35	-	30	-	9	9	-	-	-
Other transfers to households	685	-	-	-	-	-	-	-	-
Payments for capital assets	1 325	120	535	1 202	1 202	635	917	1 314	1 373
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	1 325	120	535	1 202	1 202	635	917	1 314	1 373
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	1 325	120	535	1 202	1 202	635	917	1 314	1 373
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	58 583	73 139	68 590	71 313	71 313	70 670	74 336	77 594	81 085